

Griffith City Council

Long Term Financial Plan
2024/25 - 2033/34



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Introduction

Local councils in NSW are required to undertake their planning and reporting activities in accordance with the Local Government Act 1993 and the Local Government (General) Regulation 2021. The Integrated Planning & Reporting (IP&R) framework enables councils to integrate their various plans together, understand how they interact and get the maximum leverage from their efforts by planning holistically for the future. Under the IP&R framework Council is required to prepare the following documents:

Community Strategic Plan (CSP)

The purpose of the Community Strategic Plan is to identify the community's main priorities and aspirations for the future and to plan strategies for achieving these goals. While Council has a custodial role in initiating, preparing and maintaining the Community Strategic Plan it is not wholly responsible for its implementation. Other partners such as State agencies and community groups may also be engaged in delivering the long term objectives of the plan.

Delivery Program and Operational Plan

The Delivery Program is a statement of commitment to the community from each newly elected council. The Delivery Program outlines the principal activities to be undertaken by Council to implement the strategies established by the Community Strategic Plan within the resources available under the Resourcing Strategy over the four year term of Council. The Operational Plan has been prepared as a sub-plan of the Delivery Program. It directly addresses the actions outlined in the Delivery Program and identifies projects, programs or activities that Council will undertake within the financial year towards addressing these actions.

Resourcing Strategy

The Community Strategic Plan, the Delivery Program and Operational Plan must be supported by a Resourcing Strategy. The Long Term Financial Plan, Workforce Management Plan and Asset Management Plan combine to form Council's Resourcing Strategy.

The Long-Term Financial Plan (LTFP) is a 10-year rolling plan that informs decision-making and demonstrates how the objectives of the CSP and commitments of the DP and OP will be resourced and funded. The LTFP captures financial implications of asset management and workforce planning. Councils must prepare an LTFP for a minimum of 10 years and reflect the financial requirements relating to commitments in the CSP, DP, OP and Asset Management (AM) Strategy and Plans.

The Long Term Financial Plan will be reviewed and updated annually as part of the development of the annual Operational Plan and multi-year Delivery Program. This review process can result in the LTFP changing each year as more accurate or amended information is used to forecast the budget. This document is the annual review as part of the development for the Operational Plan.

For the full Long Term Financial Plan document please refer to the "Long Term Financial Plan 2022/23 to 2031/32 which was adopted on 28 June 2022 and is available to view on the Council website.

Special Rate Variation

The Independent Pricing and Regulatory Tribunal (IPART) annually determines the maximum percentage by which councils in NSW may increase notional rate income without making a Special Rate Variation (SRV) application.

This process is referred to as “rate pegging”. IPART has set the 2024/25 rate pegging percentage at 4.5% and Council’s draft Budget has been prepared on the basis of a 10.5% increase in accordance with Councils current application to IPART for a permanent 10.5% increase for 3 years, which is comprised of the 4.5% rate peg increase to all NSW local government authorities plus a 6% SRV in the 2024/25 year.

The 2024/25 operational budget for the General Fund (excluding Waste Fund) is forecasted to be a deficit of \$4.69M.

The main factors driving the continued deterioration of the General Fund are:

- Rate pegging of Council’s Rate income in previous years.
- Inflation on materials, services & utilities - over the twelve months to the December 2023 quarter, the Consumer Price Index rose 4.1%. However, it should be noted that many of Council’s major expenses (eg. energy, insurance, IT, contractors & general supplies) have increased by 10-20%.
- Employee Costs have been calculated based on a 5% increase from 2023/24. This increase allows for proposed changes to Award rates that are currently in negotiation, changes to staff Grades/Steps and increases to Superannuation Guarantee Contributions from 1 July 2024.
- Depreciation – new major assets such as the Griffith Regional Sports Centre & Griffith Community Centre contributed to over \$500K of additional depreciation, which along with continued fair valuation increases on asset values resulting in continual annual increases to depreciation which are not easily forecast year-on-year.
- Cost shifting by other levels of Government, additional unfunded responsibilities on the Local Government sector and dilution of operational grant funding over time such as:
 - Emergency Services Levy - the removal of the Emergency Services Levy rebate from July 2023 will result in an additional cost to Council.
 - NSW Rural Fire Service - councils have been directed to recognise the ‘red fleet’ items of plant as assets in Council’s Annual Financial Statements of Account and fund the depreciation of all of these assets - Council has resolved not to comply with this directive.
 - Rural Fire Service of NSW Built Infrastructure requirements.
 - Preparation of Crown Reserves Plans of Management and maintenance of Crown Reserves.
 - Maintenance of NSW State Road Network.
 - New requirements for internal and external auditing.
 - Financial Assistance Grants significantly reduced.

Sound financial management has been a high priority of this Council and management continually monitors this financial position to ensure that services are delivered for the community in accordance with the Community Strategic Plan, Delivery Program, Operational Plan and Resourcing Strategy. Council has worked diligently to ensure the finances are managed appropriately and that best use of public funds are always at front of mind.

The reality however is that the current rate pegging framework in NSW is unsustainable. The current regulatory framework consistently sets rate pegging limits that fall short of the combined impacts of actual cost increases, “cost shifting” by other levels of government and net reduction in real terms of untied operating grants.

The trend in Council’s Long Term 10 year Financial Plan indicates current rate income levels will not sustain the organisation into the future without an uplift in rate revenue above the rate peg limit (via a Special Rate Variation - SRV).

The Long Term Financial Plan 2024/25 to 2033/34 Annual Review and Delivery Program 2022/23 – 2025/26 make reference to a proposed SRV to be implemented in 3 stages as follows:

- 10.5% increase 2024/25 (inclusive of rate pegging increase of 4.5%)
- 10.5% increase 2025/26 (inclusive of rate pegging increase assumed at 3.0%)
- 10.5% increase 2026/27 (inclusive of rate pegging increase assumed at 3.0%).

This equates to a cumulative total increase of 34.9%. The increase would be retained permanently in Council’s rate base.

Council resolved in October 2023 to apply to IPART for a special rate variation. If approved by IPART, the first increase will take effect when rate notices are issued in July 2024. The Special Rate Variation if finally adopted by Council and approved by IPART will enable Council’s General Fund to return to a long term financially sustainable level.

Council acknowledges that the challenge for ensuring the future financial sustainability of Council (General Fund) should not only rest with ratepayers via a Special Rate Variation.

In this regard, the Long Term Financial Plan, includes an annual “cost savings initiatives” line. These cost savings will be explored and implemented by management. From 2024/25 these savings have been forecast at \$1M. All cost savings will be reported to Council as part of the quarterly financial review of operations. This will be a challenging but achievable objective.

The above commentary provides some insight as to why Council's General Fund operational budget is under such pressure. The trend in Council's Long Term Financial Plan indicates current rate income levels will not sustain the organisation into the future without an uplift in rate revenue above the rate peg limit (via a Special Rate Variation - SRV).

Council has taken a very close look at its Long Term Financial Plan and has taken the in principle decision to make application to IPART for a Special Rate Variation (SRV) commencing from the 2024/25 financial year. The proposed Special Rate Variation will enable Council to return to a long term financially sustainable level for General Fund.

Without an SRV rate rise, Council will not be financially sustainable and will be forced to significantly cut services to achieve annual savings of more than \$4million (in addition to the \$1M annual savings mentioned above).

An alternative to this scenario is to significantly reduce service levels.

If the performance of the General Fund (excluding Waste) does not move into surplus over the short to medium term, this will result in restricted funds being used to fund General Fund operations. Council is committed to ensuring that Reserves are cash backed.

Note:

At the Council Meeting held Tuesday, 24 October 2023, Council resolved to submit an application to the Independent Pricing and Regulatory Tribunal (IPART) for a permanent Special Rate Variation (SRV) of 10.5 per cent each year for three years (2024/25, 2025/26, 2026/27) – a cumulative permanent increase of 34.9 per cent.

On 14 May 2024, IPART released its decision regarding Griffith City Council's application for a special variation to increase its general income by more than the rate peg.

Council's application was approved for a 22.10% cumulative increase over 2 years - 10.5% in 2024/25 and 10.5% in 2025/26 (inclusive of the rate peg).

The Long Term Financial Plan 2024/25 has been prepared reflecting this outcome.

Griffith City Council
10 Year Financial Plan for the Years ending 30 June 2034
INCOME STATEMENT - CONSOLIDATED

	Actuals 2022/23	Revised Budget 2023/24	2024/25	2025/26	2026/27	2027/28	Projected Years					
	\$	\$	\$	\$	\$	\$	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
Income from Continuing Operations		Rate Peg	4.5%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
Revenue:		Rate Increase	6.0%	7.5%								
Rates	18,389,000	18,187,537	21,517,569	23,776,914	24,531,368	25,267,309	26,025,329	26,806,088	27,610,271	28,438,579	29,291,737	30,170,489
Annual Charges	17,515,000	18,199,404	17,391,479	17,875,987	18,371,119	18,922,253	19,489,920	20,074,618	20,676,856	21,297,162	21,936,077	22,594,159
User Charges & Fees	17,424,000	19,186,898	20,365,542	20,930,158	21,558,063	22,204,805	23,390,949	24,092,678	24,815,458	25,559,922	26,326,719	27,116,521
Interest & Investment Revenue	2,467,000	2,871,290	2,438,526	2,438,526	2,438,526	2,438,526	2,438,526	2,438,526	2,438,526	2,438,526	2,438,526	2,438,526
Other Revenues	1,486,000	1,523,295	1,821,537	1,865,614	1,904,606	1,944,904	1,986,552	2,030,582	2,081,578	2,142,322	2,206,592	2,272,789
Grants & Contributions provided for Operating Purposes	16,726,000	18,774,848	9,365,572	9,615,620	9,967,949	10,236,069	10,512,231	10,796,679	11,089,660	11,391,431	11,702,255	12,022,403
Grants & Contributions provided for Capital Purposes	18,994,000	20,579,110	9,695,525	2,897,614	3,961,005	3,678,120	4,015,975	3,902,168	4,019,298	4,139,971	4,261,178	4,386,037
Other Income:												
Net gains/(loss) from the disposal of assets	368,000	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	93,369,000	99,322,382	82,595,750	79,400,433	82,732,636	84,691,986	87,859,482	90,141,339	92,731,648	95,407,913	98,163,083	101,000,924
Expenses from Continuing Operations												
Employee Benefits & On-Costs	26,706,000	29,624,088	31,460,707	32,143,583	33,236,501	34,233,596	35,922,240	36,999,907	38,109,904	39,253,201	40,430,797	41,643,721
Borrowing Costs	853,000	1,076,819	971,726	862,248	749,271	627,090	1,162,834	959,481	756,727	1,165,975	1,033,148	911,214
Materials & Contracts	25,455,000	28,332,674	22,517,798	22,506,677	23,285,726	23,884,846	24,869,639	25,415,726	26,358,747	26,854,356	28,028,234	28,476,079
Depreciation & Amortisation	15,575,000	16,416,473	17,879,496	18,417,107	18,970,868	19,541,264	20,128,794	20,733,972	21,357,330	21,999,410	22,644,120	23,323,444
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	1,250,000	1,235,275	1,422,815	1,462,052	1,502,467	1,544,093	1,586,969	1,631,131	1,676,617	1,723,468	1,771,725	1,821,429
Cost Saving Initiatives	-	-	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)
Total Expenses from Continuing Operations	69,839,000	76,685,329	73,252,541	74,391,667	76,744,833	78,830,890	82,670,475	84,740,217	87,259,325	89,996,411	92,908,025	95,175,888
Operating Result from Continuing Operations	23,530,000	22,637,053	9,343,209	5,008,766	5,987,803	5,861,096	5,189,007	5,401,122	5,472,323	5,411,502	5,255,058	5,825,036
Discontinued Operations - Profit/(Loss)			-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	23,530,000	22,637,053	9,343,209	5,008,766	5,987,803	5,861,096	5,189,007	5,401,122	5,472,323	5,411,502	5,255,058	5,825,036
Net Operating Result before Grants and Contributions provided for Capital Purposes	4,536,000	2,057,943	(352,316)	2,111,151	2,026,798	2,182,976	1,173,032	1,498,954	1,453,025	1,271,531	993,880	1,439,000

Griffith City Council
10 Year Financial Plan for the Years ending 30 June 2034
INCOME STATEMENT - GENERAL FUND

	Actuals 2022/23	Revised Budget 2023/24	2024/25	2025/26	2026/27	2027/28	Projected Years					
	\$	\$	\$	\$	\$	\$	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
Income from Continuing Operations		Rate Peg	4.5%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
Revenue:		Rate Increase	6.0%	7.5%								
Rates	18,389,000	18,187,537	21,517,569	23,776,914	24,531,368	25,267,309	26,025,329	26,806,088	27,610,271	28,438,579	29,291,737	30,170,489
Annual Charges	5,773,000	6,201,438	5,030,654	5,144,337	5,257,520	5,415,245	5,577,703	5,745,034	5,917,385	6,094,906	6,277,754	6,466,086
User Charges & Fees	8,802,000	8,296,750	9,231,662	9,462,262	9,746,130	10,038,514	10,859,669	11,185,459	11,521,023	11,866,654	12,222,653	12,589,333
Interest & Investment Revenue	1,513,000	1,376,290	1,470,526	1,470,526	1,470,526	1,470,526	1,470,526	1,470,526	1,470,526	1,470,526	1,470,526	1,470,526
Other Revenues	1,392,000	1,361,086	1,627,232	1,660,426	1,694,739	1,730,208	1,766,866	1,805,619	1,850,782	1,905,284	1,962,442	2,021,315
Grants & Contributions provided for Operating Purposes	16,597,000	18,664,848	9,255,572	9,502,320	9,851,250	10,115,869	10,388,425	10,669,159	10,958,314	11,256,145	11,562,910	11,878,878
Grants & Contributions provided for Capital Purposes	16,429,000	19,784,082	8,887,025	2,064,859	3,103,267	2,794,651	3,106,001	2,964,895	3,053,907	3,145,618	3,236,995	3,331,127
Other Income:												
Net gains/(loss) from the disposal of assets	247,000	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	69,142,000	73,872,031	57,020,240	53,081,644	55,654,801	56,832,321	59,194,519	60,646,780	62,382,208	64,177,712	66,025,016	67,927,755
Expenses from Continuing Operations												
Employee Benefits & On-Costs	22,060,000	25,055,306	26,784,314	27,326,445	28,275,316	29,123,575	30,658,918	31,578,686	32,526,046	33,501,828	34,506,882	35,542,089
Borrowing Costs	114,000	386,555	351,048	314,786	277,753	239,931	440,934	377,097	321,412	279,565	238,023	194,726
Materials & Contracts	16,445,000	18,255,712	11,003,298	10,771,508	11,180,107	11,462,498	11,935,667	12,194,820	12,669,543	12,853,175	13,468,406	13,649,719
Depreciation & Amortisation	11,116,000	11,543,240	13,021,534	13,412,180	13,814,546	14,228,982	14,655,852	15,095,527	15,548,393	16,014,845	16,495,290	16,990,149
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	1,243,000	1,235,275	1,422,815	1,462,052	1,502,467	1,544,093	1,586,969	1,631,131	1,676,617	1,723,468	1,771,725	1,821,429
Cost Saving Initiatives	-	-	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)
Total Expenses from Continuing Operations	50,978,000	56,476,088	51,583,009	52,286,971	54,050,188	55,599,079	58,278,340	59,877,260	61,742,011	63,372,881	65,480,326	67,198,112
Operating Result from Continuing Operations	18,164,000	17,395,943	5,437,231	794,673	1,604,612	1,233,242	916,179	769,520	640,197	804,831	544,690	729,643
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	18,164,000	17,395,943	5,437,231	794,673	1,604,612	1,233,242	916,179	769,520	640,197	804,831	544,690	729,643
Net Operating Result before Grants and Contributions provided for Capital Purposes	1,735,000	(2,388,139)	(3,449,793)	(1,270,187)	(1,498,655)	(1,561,409)	(2,189,822)	(2,195,375)	(2,413,710)	(2,340,787)	(2,692,304)	(2,601,485)
Ordinary Fund-Net Operating Result (Before Capital)		(3,808,057)	(4,690,989)	(2,651,851)	(2,909,877)	(3,009,810)	(3,588,822)	(3,714,096)	(3,884,785)	(3,940,309)	(4,238,870)	(4,281,600)
Waste Fund-Net Operating Result (Before Capital)		1,419,918	1,241,196	1,381,664	1,411,222	1,448,401	1,399,000	1,518,721	1,471,075	1,599,522	1,546,566	1,680,115

Griffith City Council
10 Year Financial Plan for the Years ending 30 June 2034
INCOME STATEMENT - WATER FUND

	Actuals 2022/23	Original Budget 2023/24	2024/25	2025/26	2026/27	2027/28	Projected Years					
	\$	\$	\$	\$	\$	\$	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
							\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	2,146,000	2,152,468	2,236,464	2,303,558	2,372,665	2,443,845	2,517,160	2,592,675	2,670,455	2,750,569	2,833,086	2,918,078
User Charges & Fees	7,743,000	10,025,298	10,300,280	10,609,288	10,927,567	11,255,394	11,593,056	11,940,848	12,299,073	12,668,045	13,048,087	13,439,529
Interest & Investment Revenue	693,000	1,039,000	702,000	702,000	702,000	702,000	702,000	702,000	702,000	702,000	702,000	702,000
Other Revenues	69,000	139,592	171,901	176,787	181,824	187,015	192,366	197,880	203,566	209,484	215,769	222,242
Grants & Contributions provided for Operating Purposes	67,000	58,000	58,000	59,740	61,532	63,378	65,280	67,238	69,255	71,333	73,473	75,677
Grants & Contributions provided for Capital Purposes	1,590,000	460,378	456,500	470,195	484,301	498,830	513,795	529,209	545,085	561,437	578,281	595,629
Other Income:												
Net gains/(loss) from the disposal of assets	80,000	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	12,388,000	13,874,736	13,925,145	14,321,568	14,729,889	15,150,462	15,583,656	16,029,849	16,489,434	16,962,868	17,450,694	17,953,155
Expenses from Continuing Operations												
Employee Benefits & On-Costs	2,783,000	2,392,585	2,413,953	2,486,825	2,560,963	2,637,792	2,716,926	2,798,433	2,882,386	2,968,858	3,057,924	3,149,661
Borrowing Costs	-	3,583	3,142	2,695	2,241	1,781	1,315	843	363	-	-	-
Materials & Contracts	5,321,000	6,270,313	6,815,111	6,938,866	7,166,923	7,351,302	7,648,863	7,826,764	8,101,574	8,279,513	8,619,688	8,773,595
Depreciation & Amortisation	2,352,000	2,462,430	2,573,140	2,650,334	2,729,844	2,811,740	2,896,092	2,982,975	3,072,464	3,164,638	3,259,577	3,357,364
Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	10,456,000	11,128,911	11,805,346	12,078,719	12,459,972	12,802,615	13,263,196	13,609,015	14,056,788	14,413,009	14,937,188	15,280,620
Operating Result from Continuing Operations	1,932,000	2,745,825	2,119,799	2,242,849	2,269,917	2,347,847	2,320,460	2,420,835	2,432,646	2,549,860	2,513,506	2,672,535
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	1,932,000	2,745,825	2,119,799	2,242,849	2,269,917	2,347,847	2,320,460	2,420,835	2,432,646	2,549,860	2,513,506	2,672,535
Net Operating Result before Grants and Contributions provided for Capital Purposes	342,000	2,285,447	1,663,299	1,772,654	1,785,616	1,849,017	1,806,666	1,891,626	1,887,561	1,988,422	1,935,226	2,076,906

Griffith City Council
10 Year Financial Plan for the Years ending 30 June 2034
INCOME STATEMENT - SEWER FUND

	Actuals 2022/23	Original Budget 2023/24	2024/25	2025/26	2026/27	2027/28	Projected Years					
	\$	\$	\$	\$	\$	\$	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
							\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	9,596,000	9,845,498	10,124,361	10,428,092	10,740,935	11,063,163	11,395,057	11,736,909	12,089,016	12,451,687	12,825,238	13,209,995
User Charges & Fees	879,000	864,850	833,600	858,608	884,366	910,897	938,224	966,371	995,362	1,025,223	1,055,980	1,087,659
Interest & Investment Revenue	261,000	456,000	266,000	266,000	266,000	266,000	266,000	266,000	266,000	266,000	266,000	266,000
Other Revenues	25,000	22,617	22,404	28,401	28,042	27,681	27,320	27,083	27,230	27,554	28,380	29,232
Grants & Contributions provided for Operating Purposes	62,000	52,000	52,000	53,560	55,167	56,822	58,526	60,282	62,091	63,953	65,872	67,848
Grants & Contributions provided for Capital Purposes	975,000	334,650	352,000	362,560	373,437	384,640	396,179	408,064	420,306	432,916	445,903	459,280
Other Income:												
Net gains/(loss) from the disposal of assets	41,000	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	11,839,000	11,575,615	11,650,365	11,997,221	12,347,947	12,709,203	13,081,307	13,464,710	13,860,006	14,267,333	14,687,373	15,120,014
Expenses from Continuing Operations												
Employee Benefits & On-Costs	1,863,000	2,176,197	2,262,440	2,330,313	2,400,223	2,472,229	2,546,396	2,622,788	2,701,472	2,782,516	2,865,991	2,951,971
Borrowing Costs	739,000	686,681	617,536	544,768	469,277	385,378	720,584	581,542	434,951	886,410	795,125	716,488
Materials & Contracts	3,689,000	3,806,649	4,699,389	4,796,303	4,938,696	5,071,046	5,285,109	5,394,142	5,587,630	5,721,668	5,940,141	6,052,766
Depreciation & Amortisation	2,107,000	2,410,803	2,284,822	2,354,593	2,426,478	2,500,542	2,576,851	2,655,471	2,736,473	2,819,928	2,889,253	2,975,931
Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	7,000	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	8,405,000	9,080,330	9,864,187	10,025,977	10,234,673	10,429,196	11,128,940	11,253,943	11,460,526	12,210,522	12,490,511	12,697,156
Operating Result from Continuing Operations	3,434,000	2,495,285	1,786,178	1,971,244	2,113,274	2,280,007	1,952,367	2,210,767	2,399,480	2,056,811	2,196,862	2,422,858
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	3,434,000	2,495,285	1,786,178	1,971,244	2,113,274	2,280,007	1,952,367	2,210,767	2,399,480	2,056,811	2,196,862	2,422,858
Net Operating Result before Grants and Contributions provided for Capital Purposes	2,459,000	2,160,635	1,434,178	1,608,684	1,739,837	1,895,367	1,556,188	1,802,702	1,979,174	1,623,895	1,750,959	1,963,578

Griffith City Council
10 Year Financial Plan for the Years ending 30 June 2034
CASH FLOW STATEMENT - CONSOLIDATED

	Actual 2022/23	Revised Budget 2023/24	2024/25	2025/26	2026/27	2027/28	Projected Years					
	\$	\$	\$	\$	\$	\$	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
							\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates	18,389,000	18,187,537	21,517,569	23,776,914	24,531,368	25,267,309	26,025,329	26,806,088	27,610,271	28,438,579	29,291,737	30,170,489
Annual Charges	17,515,000	18,199,404	17,391,479	17,875,987	18,371,119	18,922,253	19,489,920	20,074,618	20,676,856	21,297,162	21,936,077	22,594,159
User Charges & Fees	17,424,000	19,186,898	20,365,542	20,930,158	21,558,063	22,204,805	23,390,949	24,092,678	24,815,458	25,559,922	26,326,719	27,116,521
Interest & Investment Revenue Received	2,467,000	2,871,290	2,438,526	2,438,526	2,438,526	2,438,526	2,438,526	2,438,526	2,438,526	2,438,526	2,438,526	2,438,526
Grants & Contributions	35,720,000	39,353,958	19,061,097	12,513,234	13,928,954	13,914,189	14,528,206	14,698,847	15,108,958	15,531,402	15,963,433	16,408,439
Other	1,854,000	1,523,295	1,821,537	1,865,614	1,904,606	1,944,904	1,986,552	2,030,582	2,081,578	2,142,322	2,206,592	2,272,789
Payments:												
Employee Benefits & On-Costs	(26,706,000)	(29,624,088)	(31,460,707)	(32,143,583)	(33,236,501)	(34,233,596)	(35,922,240)	(36,999,907)	(38,109,904)	(39,253,201)	(40,430,797)	(41,643,721)
Materials & Contracts	(25,455,000)	(28,332,674)	(22,517,798)	(22,506,677)	(23,285,726)	(23,884,846)	(24,869,639)	(25,415,726)	(26,358,747)	(26,854,356)	(28,028,234)	(28,476,079)
Borrowing Costs	(853,000)	(1,076,819)	(971,726)	(862,248)	(749,271)	(627,090)	(1,162,834)	(959,481)	(756,727)	(1,165,975)	(1,033,148)	(911,214)
Other	(1,250,000)	(1,235,275)	(1,422,815)	(1,462,052)	(1,502,467)	(1,544,093)	(1,586,969)	(1,631,131)	(1,676,617)	(1,723,468)	(1,771,725)	(1,821,429)
Cost Saving Initiatives			1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Net Cash provided (or used in) Operating Activities	39,105,000	39,053,526	27,222,705	23,425,873	24,958,671	25,402,360	25,317,801	26,135,094	26,829,653	27,410,912	27,899,178	29,148,480
Cash Flows from Investing Activities												
Receipts:												
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	1,082,773	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Infrastructure, Property, Plant & Equipment	-	(41,084,079)	(37,713,809)	(35,597,191)	(28,647,540)	(22,863,213)	(20,371,011)	(16,532,821)	(18,088,021)	(12,321,134)	(18,053,845)	(18,945,485)
Purchase of Real Estate Assets												
Purchase of Intangible Assets												
Deferred Debtors & Advances Made		-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(40,001,306)	(37,713,809)	(35,597,191)	(28,647,540)	(22,863,213)	(20,371,011)	(16,532,821)	(18,088,021)	(12,321,134)	(18,053,845)	(18,945,485)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	-	16,600,000	-	-	13,000,000	-	-	-	11,000,000	-
Contract Liabilities	-	635,858	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	(3,139,091)	(3,244,186)	(3,353,662)	(4,788,881)	(4,976,646)	(5,172,717)	(5,513,593)	(4,637,642)	(3,514,013)	(2,737,201)	(3,735,319)
Contract Liabilities	-	(45,470)	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments-Capitalised Interest	-	-	-	-	(797,398)	(731,815)	-	(632,222)	(612,639)	-	-	(528,397)
Net Cash Flow provided (used in) Financing Activities	-	(2,548,703)	(3,244,186)	13,246,338	(5,586,279)	(5,708,461)	7,827,283	(6,145,815)	(5,250,281)	(3,514,013)	8,262,799	(4,263,715)
Net Increase/(Decrease) in Cash & Cash Equivalents	39,105,000	(3,496,483)	(13,735,290)	1,075,020	(9,275,148)	(3,169,313)	12,774,073	3,456,458	3,491,351	11,575,765	18,108,133	5,939,280
plus: Cash, Cash Equivalents & Investments-beginning of year	36,193,000	75,298,000	71,801,517	58,066,227	59,141,248	49,866,099	46,696,786	59,470,859	62,927,317	66,418,668	77,994,433	96,102,566
Cash & Cash Equivalents - end of the year	75,298,000	71,801,517	58,066,227	59,141,248	49,866,099	46,696,786	59,470,859	62,927,317	66,418,668	77,994,433	96,102,566	102,041,846
Debt Service Ratio	0.01	0.05	0.06	0.06	0.07	0.07	0.08	0.08	0.06	0.05	0.04	0.05
Less Depreciation & Amortisation	15,575,000	16,416,473	17,879,496	18,417,107	18,970,868	19,541,264	20,128,794	20,733,972	21,357,330	21,999,410	22,644,120	23,323,444
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Net Gains/Losses from the Disposal of Assets	368,000	-	-	-	-	-	-	-	-	-	-	-
Net Cash Operating Result for the Year	23,898,000	22,637,053	9,343,209	5,008,766	5,987,803	5,861,096	5,189,007	5,401,122	5,472,323	5,411,502	5,255,058	5,825,036

Griffith City Council
10 Year Financial Plan for the Years ending 30 June 2034
CASH FLOW STATEMENT - GENERAL FUND

	Actual 2022/23	Revised Budget 2023/24	2024/25	2025/26	2026/27	2027/28	Projected Years		2030/31	2031/32	2032/33	2033/34
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates	18,389,000	18,187,537	21,517,569	23,776,914	24,531,368	25,267,309	26,025,329	26,806,088	27,610,271	28,438,579	29,291,737	30,170,489
Annual Charges	5,773,000	6,201,438	5,030,654	5,144,337	5,257,520	5,415,245	5,577,703	5,745,034	5,917,385	6,094,906	6,277,754	6,466,086
User Charges & Fees	8,802,000	8,296,750	9,231,662	9,462,262	9,746,130	10,038,514	10,859,669	11,185,459	11,521,023	11,866,654	12,222,653	12,589,333
Interest & Investment Revenue Received	1,513,000	1,376,290	1,470,526	1,470,526	1,470,526	1,470,526	1,470,526	1,470,526	1,470,526	1,470,526	1,470,526	1,470,526
Grants & Contributions	33,026,000	38,448,930	18,142,597	11,567,179	12,954,517	12,910,519	13,494,426	13,634,054	14,012,221	14,401,763	14,799,904	15,210,005
Other	1,639,000	1,361,086	1,627,232	1,660,426	1,694,739	1,730,208	1,766,866	1,805,619	1,850,782	1,905,284	1,962,442	2,021,315
Payments:												
Employee Benefits & On-Costs	(22,060,000)	(25,055,306)	(26,784,314)	(27,326,445)	(28,275,316)	(29,123,575)	(30,658,918)	(31,578,686)	(32,526,046)	(33,501,828)	(34,506,882)	(35,542,089)
Materials & Contracts	(16,445,000)	(18,255,712)	(11,003,298)	(10,771,508)	(11,180,107)	(11,462,498)	(11,935,667)	(12,194,820)	(12,669,543)	(12,853,175)	(13,468,406)	(13,649,719)
Borrowing Costs	(114,000)	(386,555)	(351,048)	(314,786)	(277,753)	(239,931)	(440,934)	(377,097)	(321,412)	(279,565)	(238,023)	(194,726)
Other	(1,243,000)	(1,235,275)	(1,422,815)	(1,462,052)	(1,502,467)	(1,544,093)	(1,586,969)	(1,631,131)	(1,676,617)	(1,723,468)	(1,771,725)	(1,821,429)
Cost Saving Initiatives			1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Net Cash provided (or used in) Operating Activities	29,280,000	28,939,183	18,458,766	14,206,853	15,419,158	15,462,224	15,572,031	15,865,047	16,188,590	16,819,676	17,039,980	17,719,791
Cash Flows from Investing Activities												
Receipts:												
Sale of Real Estate Assets			-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment		938,273	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts			-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Infrastructure, Property, Plant & Equipment		(34,093,070)	(23,612,879)	(15,399,154)	(15,227,137)	(14,074,727)	(9,957,569)	(10,358,191)	(10,986,562)	(8,841,547)	(9,802,871)	(10,177,107)
Purchase of Real Estate Assets			-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-											
Net Cash provided (or used in) Investing Activities	-	(33,154,797)	(23,612,879)	(15,399,154)	(15,227,137)	(14,074,727)	(9,957,569)	(10,358,191)	(10,986,562)	(8,841,547)	(9,802,871)	(10,177,107)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances				6,000,000								
Proceeds from Finance Leases												
Contract Liabilities		635,858	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances		(1,753,275)	(1,788,783)	(1,825,045)	(2,339,996)	(2,401,523)	(2,465,031)	(2,304,322)	(1,261,717)	(1,110,239)	(1,151,782)	(1,195,079)
Other Financing Activity Payments-Capitalised Interest	-				(288,216)	(264,511)						
Net Cash Flow provided (used in) Financing Activities	-	(1,117,417)	(1,788,783)	4,174,955	(2,628,212)	(2,666,034)	(2,465,031)	(2,304,322)	(1,261,717)	(1,110,239)	(1,151,782)	(1,195,079)
Net Increase/(Decrease) in Cash & Cash Equivalents	29,280,000	(5,333,031)	(6,942,896)	2,982,654	(2,436,191)	(1,278,536)	3,149,431	3,202,535	3,940,311	6,867,890	6,085,328	6,347,606
plus: Cash, Cash Equivalents & Investments-beginning of year	(5,390,000)	23,890,000	18,556,969	11,614,073	14,596,727	12,160,536	10,882,000	14,031,431	17,233,965	21,174,276	28,042,166	34,127,494
Cash & Cash Equivalents - end of the year	23,890,000	18,556,969	11,614,073	14,596,727	12,160,536	10,882,000	14,031,431	17,233,965	21,174,276	28,042,166	34,127,494	40,475,100
Debt Service Ratio	0.00	0.04	0.04	0.04	0.05	0.05	0.05	0.05	0.03	0.02	0.02	0.02
Less Depreciation & Amortisation	11,116,000	11,543,240	13,021,534	13,412,180	13,814,546	14,228,982	14,655,852	15,095,527	15,548,393	16,014,845	16,495,290	16,990,149
Joint Ventures & Associated Entities	-											
Net Gains/Losses from the Disposal of Assets	247,000											
Net Operating Result for the Year	18,411,000	17,395,943	5,437,231	794,673	1,604,612	1,233,242	916,179	769,520	640,197	804,831	544,690	729,643

Griffith City Council
10 Year Financial Plan for the Years ending 30 June 2034

CASH FLOW STATEMENT - WATER FUND

	Actual 2022/23	Revised Budget 2023/24	2024/25	2025/26	2026/27	2027/28	Projected Years					
	\$	\$	\$	\$	\$	\$	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
							\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Annual Charges	2,146,000	2,152,468	2,236,464	2,303,558	2,372,665	2,443,845	2,517,160	2,592,675	2,670,455	2,750,569	2,833,086	2,918,078
User Charges & Fees	7,743,000	10,025,298	10,300,280	10,609,288	10,927,567	11,255,394	11,593,056	11,940,848	12,299,073	12,668,045	13,048,087	13,439,529
Interest & Investment Revenue Received	693,000	1,039,000	702,000	702,000	702,000	702,000	702,000	702,000	702,000	702,000	702,000	702,000
Grants & Contributions	1,657,000	518,378	514,500	529,935	545,833	562,208	579,074	596,447	614,340	632,770	651,753	671,306
Other	149,000	139,592	171,901	176,787	181,824	187,015	192,366	197,880	203,566	209,484	215,769	222,242
Payments:												
Employee Benefits & On-Costs	(2,783,000)	(2,392,585)	(2,413,953)	(2,486,825)	(2,560,963)	(2,637,792)	(2,716,926)	(2,798,433)	(2,882,386)	(2,968,858)	(3,057,924)	(3,149,661)
Materials & Contracts	(5,321,000)	(6,270,313)	(6,815,111)	(6,938,866)	(7,166,923)	(7,351,302)	(7,648,863)	(7,826,764)	(8,101,574)	(8,279,513)	(8,619,688)	(8,773,595)
Borrowing Costs	-	(3,583)	(3,142)	(2,695)	(2,241)	(1,781)	(1,315)	(843)	(363)	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Operating Activities	4,284,000	5,208,255	4,692,939	4,893,183	4,999,762	5,159,587	5,216,552	5,403,809	5,505,110	5,714,497	5,773,083	6,029,899
Cash Flows from Investing Activities												
Receipts:												
Sale of Real Estate Assets	-		-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment		122,500										
Deferred Debtors Receipts												
Payments:												
Purchase of Investment Securities			-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment		(4,918,999)	(3,303,477)	(12,814,401)	(10,221,958)	(4,832,102)	(3,434,487)	(1,722,866)	(1,734,095)	(2,128,078)	(1,844,319)	(2,097,424)
Deferred Debtors & Advances Made		-										
Net Cash provided (or used in) Investing Activities	-	(4,796,499)	(3,303,477)	(12,814,401)	(10,221,958)	(4,832,102)	(3,434,487)	(1,722,866)	(1,734,095)	(2,128,078)	(1,844,319)	(2,097,424)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-		-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases												
Payments:												
Repayment of Borrowings & Advances	-	(31,860)	(32,301)	(32,748)	(33,202)	(33,662)	(34,128)	(34,600)	(35,079)	-	-	-
Contract Liabilities	-	(45,470)	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	(77,330)	(32,301)	(32,748)	(33,202)	(33,662)	(34,128)	(34,600)	(35,079)	-	-	-
Net Increase/(Decrease) in Cash & Cash Equivalents	4,284,000	334,426	1,357,161	(7,953,966)	(5,255,398)	293,823	1,747,937	3,646,343	3,735,936	3,586,419	3,928,764	3,932,475
plus: Cash, Cash Equivalents & Investments-beginning of year	26,888,000	31,172,000	31,506,426	32,863,587	24,909,622	19,654,223	19,948,046	21,695,983	25,342,326	29,078,262	32,664,681	36,593,445
Cash & Cash Equivalents - end of the year	31,172,000	31,506,426	32,863,587	24,909,622	19,654,223	19,948,046	21,695,983	25,342,326	29,078,262	32,664,681	36,593,445	40,525,920
Balance of Sec 64 Water Reserve	8,088,000	8,492,400	7,396,800	7,808,884	6,728,797	7,156,689	7,592,710	8,037,016	8,489,764	8,951,114	9,421,230	1,900,278
Balance of Unrestricted Cash	23,084,000	23,014,026	25,466,787	17,100,738	12,925,426	12,791,357	14,103,273	17,305,310	20,588,498	23,713,567	27,172,215	38,625,642
Less Depreciation & Amortisation	2,352,000	2,462,430	2,573,140	2,650,334	2,729,844	2,811,740	2,896,092	2,982,975	3,072,464	3,164,638	3,259,577	3,357,364
Net Gains from the Disposal of Assets	80,000											
Net Operating Result for the Year	2,012,000	2,745,825	2,119,799	2,242,849	2,269,917	2,347,847	2,320,460	2,420,835	2,432,646	2,549,860	2,513,506	2,672,535

Griffith City Council
10 Year Financial Plan for the Years ending 30 June 2034

CASH FLOW STATEMENT - SEWER FUND

	Actual 2022/23	Revised Budget 2023/24	2024/25	2025/26	2026/27	2027/28	Projected Years					
	\$	\$	\$	\$	\$	\$	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
							\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	9,596,000	9,845,498	10,124,361	10,428,092	10,740,935	11,063,163	11,395,057	11,736,909	12,089,016	12,451,687	12,825,238	13,209,995
User Charges & Fees	879,000	864,850	833,600	858,608	884,366	910,897	938,224	966,371	995,362	1,025,223	1,055,980	1,087,659
Interest & Investment Revenue Received	261,000	456,000	266,000	266,000	266,000	266,000	266,000	266,000	266,000	266,000	266,000	266,000
Grants & Contributions	1,037,000	386,650	404,000	416,120	428,604	441,462	454,706	468,347	482,397	496,869	511,775	527,128
Other	66,000	22,617	22,404	28,401	28,042	27,681	27,320	27,083	27,230	27,554	28,380	29,232
Payments:												
Employee Benefits & On-Costs	(1,863,000)	(2,176,197)	(2,262,440)	(2,330,313)	(2,400,223)	(2,472,229)	(2,546,396)	(2,622,788)	(2,701,472)	(2,782,516)	(2,865,991)	(2,951,971)
Materials & Contracts	(3,689,000)	(3,806,649)	(4,699,389)	(4,796,303)	(4,938,696)	(5,071,046)	(5,285,109)	(5,394,142)	(5,587,630)	(5,721,668)	(5,940,141)	(6,052,766)
Borrowing Costs	(739,000)	(686,681)	(617,536)	(544,768)	(469,277)	(385,378)	(720,584)	(581,542)	(434,951)	(886,410)	(795,125)	(716,488)
Other	(7,000)	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Operating Activities	5,541,000	4,906,088	4,071,000	4,325,837	4,539,752	4,780,549	4,529,218	4,866,238	5,135,954	4,876,739	5,086,115	5,398,789
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment		22,000										
Sale of Interests in Joint Ventures & Associates			-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets			-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts			-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups			-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates			-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities			-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property			-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment		(2,072,010)	(10,797,453)	(7,383,636)	(3,198,445)	(3,956,384)	(6,978,955)	(4,451,764)	(5,367,364)	(1,351,509)	(6,406,655)	(6,670,954)
Purchase of Real Estate Assets												
Purchase of Intangible Assets												
Deferred Debtors & Advances Made												
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(2,050,010)	(10,797,453)	(7,383,636)	(3,198,445)	(3,956,384)	(6,978,955)	(4,451,764)	(5,367,364)	(1,351,509)	(6,406,655)	(6,670,954)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-		-	10,600,000	-	-	13,000,000	-	-	-	11,000,000	-
Proceeds from Finance Leases												
Other Financing Activity Receipts			-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances		(1,353,956)	(1,423,102)	(1,495,869)	(2,415,683)	(2,541,461)	(2,673,558)	(3,174,671)	(3,340,846)	(2,403,774)	(1,585,419)	(2,540,240)
Other Financing Activity Payments-Capitalised Interest	-			-	(509,182)	(467,304)		(632,222)	(612,639)		-	(528,397)
Net Cash Flow provided (used in) Financing Activities	-	(1,353,956)	(1,423,102)	9,104,131	(2,924,865)	(3,008,765)	10,326,442	(3,806,893)	(3,953,485)	(2,403,774)	9,414,581	(3,068,637)
Net Increase/(Decrease) in Cash & Cash Equivalents	5,541,000	1,502,122	(8,149,555)	6,046,332	(1,583,559)	(2,184,600)	7,876,705	(3,392,419)	(4,184,895)	1,121,456	8,094,041	(4,340,802)
plus: Cash, Cash Equivalents & Investments-beginning of year	14,695,000	20,236,000	21,738,122	13,588,567	19,634,899	18,051,340	15,866,740	23,743,445	20,351,026	16,166,130	17,287,586	25,381,628
Cash & Cash Equivalents - end of the year	20,236,000	21,738,122	13,588,567	19,634,899	18,051,340	15,866,740	23,743,445	20,351,026	16,166,130	17,287,586	25,381,628	21,040,826
Balance of Sec 64 Sewer Reserve	5,052,000	5,335,400	5,618,800	4,157,585	3,551,857	3,851,720	4,157,280	4,468,646	4,785,928	5,109,238	5,438,691	5,774,403
Balance of Unrestricted Cash	15,184,000	16,402,722	7,969,767	15,477,314	14,499,483	12,015,020	19,586,165	15,882,380	11,380,202	12,178,348	19,942,937	15,266,423
Debt Service Ratio	0.06	0.19	0.18	0.17	0.16	0.23	0.26	0.25	0.27	0.31	0.22	0.16
Less Depreciation & Amortisation	2,107,000	2,410,803	2,284,822	2,354,593	2,426,478	2,500,542	2,576,851	2,655,471	2,736,473	2,819,928	2,889,253	2,975,931
Net Gains from the Disposal of Assets	41,000	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	3,475,000	2,495,285	1,786,178	1,971,244	2,113,274	2,280,007	1,952,367	2,210,767	2,399,480	2,056,811	2,196,862	2,422,858

Griffith City Council
10 Year Financial Plan for the Years ending 30 June 2034
BALANCE SHEET - CONSOLIDATED

	Actuals 2022/23 \$	Current Year 2023/24 \$	2024/25 \$	2025/26 \$	2026/27 \$	2027/28 \$	Projected Years						2028/29 \$	2029/30 \$	2030/31 \$	2031/32 \$	2032/33 \$	2033/34 \$
ASSETS																		
Current Assets																		
Cash & Cash Equivalents	39,653,000	41,246,288	34,030,233	33,105,253	25,572,226	24,197,298	34,819,587	34,179,709	33,631,833	38,227,194	50,415,511	49,497,381						
Investments	16,563,000	16,563,000	16,563,000	16,563,000	16,563,000	16,563,000	16,563,000	16,563,000	16,563,000	16,563,000	16,563,000	16,563,000						
Receivables	13,584,000	11,333,597	11,686,483	11,566,092	12,079,137	12,408,410	12,912,187	13,299,855	13,721,944	14,170,104	14,627,643	15,274,255						
Inventories	1,054,000	1,520,578	1,204,903	1,197,794	1,243,292	1,276,715	1,331,876	1,363,190	1,416,779	1,442,801	1,511,071	1,535,155						
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-						
Other	456,000	331,321	231,629	227,726	236,828	243,397	253,858	260,007	270,553	275,225	288,675	293,358						
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-						
Total Current Assets	71,310,000	70,994,784	63,716,248	62,659,865	55,694,485	54,688,820	65,880,508	65,665,761	65,604,108	70,678,324	83,405,900	83,163,150						
Non-Current Assets																		
Investments	19,082,000	13,992,230	7,472,995	9,472,995	7,730,873	5,936,488	8,088,271	12,184,608	16,223,835	23,204,239	29,124,055	35,981,466						
Receivables	166,000	176,000	176,000	176,000	176,000	176,000	176,000	176,000	176,000	176,000	176,000	-						
Inventories	-	-	-	-	-	-	-	-	-	-	-	-						
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-						
Infrastructure, Property, Plant & Equipment	933,393,000	933,253,225	952,795,537	969,683,621	979,068,293	982,098,242	982,048,460	977,555,308	973,993,999	964,023,723	959,141,447	954,471,488						
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-						
Intangible Assets	14,586,000	14,586,000	14,586,000	14,586,000	14,586,000	14,586,000	14,586,000	14,586,000	14,586,000	14,586,000	14,586,000	14,586,000						
Right of use assets	-	-	-	-	-	-	-	-	-	-	-	-						
Investments Accounted for using the equity method	448,000	448,000	448,000	448,000	448,000	448,000	448,000	448,000	448,000	448,000	448,000	448,000						
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-						
Other	-	-	-	-	-	-	-	-	-	-	-	-						
Total Non-Current Assets	967,675,000	962,455,454	975,478,532	994,366,616	1,002,009,166	1,003,244,730	1,005,346,731	1,004,949,916	1,005,427,834	1,002,437,962	1,003,475,502	1,005,486,954						
TOTAL ASSETS	1,038,985,000	1,033,450,239	1,039,194,780	1,057,026,480	1,057,703,651	1,057,933,550	1,071,227,239	1,070,615,678	1,071,031,943	1,073,116,286	1,086,881,403	1,088,650,103						
LIABILITIES																		
Current Liabilities																		
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-						
Payables	11,929,000	13,628,026	10,951,634	10,967,763	11,368,397	11,614,166	11,981,581	12,219,515	12,583,327	12,783,578	13,233,316	13,438,047						
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-						
Contract liabilities	7,655,000	4,997,711	4,711,064	3,155,269	3,497,622	3,499,543	3,673,384	3,720,442	3,824,709	3,932,111	4,042,000	4,155,189						
Lease liabilities	54,000	-	-	-	-	-	-	-	-	-	-	-						
Borrowings	3,139,000	3,244,186	3,353,662	4,788,881	4,976,645	5,172,717	5,513,593	4,637,642	3,514,434	2,737,200	3,735,318	3,906,446						
Employee benefit provisions	6,669,000	6,596,863	6,596,863	6,596,863	6,596,863	6,596,863	6,596,863	6,596,863	6,596,863	6,596,863	6,596,863	6,596,863						
Other provisions	129,000	127,254	127,254	127,254	127,254	127,254	127,254	127,254	127,254	127,254	127,254	127,254						
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-						
Total Current Liabilities	29,575,000	28,594,040	25,740,477	25,636,030	26,566,781	27,010,543	27,892,675	27,301,716	26,646,587	26,177,006	27,734,751	28,223,799						
Non-Current Liabilities																		
Payables	-	-	-	-	-	-	-	-	-	-	-	-						
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-						
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-						
Lease liabilities	-	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000						
Borrowings	30,028,000	26,783,723	23,430,061	35,241,180	30,264,536	25,091,819	32,578,226	27,940,584	24,426,150	21,688,949	28,953,631	25,047,185						
Employee benefit provisions	281,000	353,137	353,137	353,137	353,137	353,137	353,137	353,137	353,137	353,137	353,137	353,137						
Other provisions	4,943,000	4,944,746	4,944,746	4,944,746	4,944,746	4,944,746	4,944,746	4,944,746	4,944,746	4,944,746	4,944,746	4,944,746						
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-						
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-						
Total Non-Current Liabilities	35,252,000	32,135,606	28,781,944	40,593,063	35,616,419	30,443,702	37,930,109	33,292,467	29,778,033	27,040,832	34,305,514	30,399,068						
TOTAL LIABILITIES	64,827,000	60,729,646	54,522,421	66,229,093	62,183,200	57,454,245	65,822,784	60,594,183	56,424,620	53,217,838	62,040,265	58,622,867						
Net Assets	974,158,000	972,720,592	984,672,359	990,797,387	995,520,451	1,000,479,305	1,005,404,454	1,010,021,495	1,014,607,323	1,019,898,448	1,024,841,138	1,030,027,237						
EQUITY																		
Retained Earnings	504,071,000	502,633,592	514,585,359	520,710,387	525,433,451	530,392,304	535,317,454	539,934,494	544,520,322	549,811,447	554,754,138	559,940,237						
Revaluation Reserves	470,087,000	470,087,000	470,087,000	470,087,000	470,087,000	470,087,000	470,087,000	470,087,000	470,087,000	470,087,000	470,087,000	470,087,000						
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-						
Council Equity Interest	974,158,000	972,720,592	984,672,359	990,797,387	995,520,451	1,000,479,304	1,005,404,454	1,010,021,494	1,014,607,322	1,019,898,447	1,024,841,138	1,030,027,237						
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-	-	-						
Total Equity	974,158,000	972,720,592	984,672,359	990,797,387	995,520,451	1,000,479,304	1,005,404,454	1,010,021,494	1,014,607,322	1,019,898,447	1,024,841,138	1,030,027,237						

Griffith City Council
10 Year Financial Plan for the Years ending 30 June 2034
BALANCE SHEET - GENERAL FUND

	Actuals 2022/23 \$	Current Year 2023/24 \$	2024/25 \$	2025/26 \$	2026/27 \$	2027/28 \$	Projected Years						2028/29 \$	2029/30 \$	2030/31 \$	2031/32 \$	2032/33 \$	2033/34 \$
ASSETS																		
Current Assets																		
Cash & Cash Equivalents	1,385,000	1,141,739	718,078	1,700,733	1,006,663	1,522,512	2,520,159	1,626,357	1,527,441	1,414,926	1,580,438	1,070,634						
Investments	3,423,000	3,423,000	3,423,000	3,423,000	3,423,000	3,423,000	3,423,000	3,423,000	3,423,000	3,423,000	3,423,000	3,423,000						
Receivables	7,985,000	4,374,031	4,553,716	4,219,341	4,511,984	4,614,242	4,884,194	5,031,023	5,205,046	5,397,699	5,592,066	5,967,611						
Inventories	641,000	1,057,318	701,392	685,139	713,789	733,589	766,766	784,936	818,222	831,098	874,235	886,948						
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-						
Other	456,000	331,321	231,629	227,726	236,828	243,397	253,858	260,007	270,553	275,225	288,675	293,358						
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-						
Total Current Assets	13,890,000	10,327,409	9,627,816	10,255,940	9,892,264	10,536,740	11,847,977	11,125,323	11,244,261	11,341,948	11,758,414	11,641,552						
Non-Current Assets																		
Investments	19,082,000	13,992,230	7,472,995	9,472,995	7,730,873	5,936,488	8,088,271	12,184,608	16,223,835	23,204,239	29,124,055	35,981,466						
Receivables	166,000	176,000	176,000	176,000	176,000	176,000	176,000	176,000	176,000	176,000	176,000	-						
Inventories	-	-	-	-	-	-	-	-	-	-	-	-						
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-						
Infrastructure, Property, Plant & Equipment	627,697,000	628,279,908	638,871,252	640,858,226	642,270,817	642,116,562	637,418,280	632,680,944	628,119,112	620,945,815	614,253,395	607,440,353						
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-						
Intangible Assets	14,586,000	14,586,000	14,586,000	14,586,000	14,586,000	14,586,000	14,586,000	14,586,000	14,586,000	14,586,000	14,586,000	14,586,000						
Right of use assets	-	-	-	-	-	-	-	-	-	-	-	-						
Investments Accounted for using the equity method	448,000	448,000	448,000	448,000	448,000	448,000	448,000	448,000	448,000	448,000	448,000	448,000						
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-						
Other	-	-	-	-	-	-	-	-	-	-	-	-						
Total Non-Current Assets	661,979,000	657,482,137	661,554,247	665,541,221	665,211,690	663,263,050	660,716,551	660,075,552	659,552,948	659,360,054	658,587,450	658,455,819						
TOTAL ASSETS	675,869,000	667,809,547	671,182,062	675,797,160	675,103,954	673,799,790	672,564,528	671,200,875	670,797,209	670,702,002	670,345,864	670,097,371						
LIABILITIES																		
Current Liabilities																		
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-						
Payables	11,918,000	13,617,818	10,941,027	10,956,838	11,357,144	11,602,576	11,969,643	12,207,219	12,570,662	12,770,533	13,219,880	13,424,208						
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-						
Contract liabilities	7,655,000	4,997,711	4,711,064	3,155,269	3,497,622	3,499,543	3,673,384	3,720,442	3,824,709	3,932,111	4,042,000	4,155,189						
Lease liabilities	54,000	-	-	-	-	-	-	-	-	-	-	-						
Borrowings	1,753,000	1,788,783	1,825,045	2,339,996	2,401,522	2,465,031	2,304,322	1,261,717	1,110,239	1,151,782	1,195,079	1,240,210						
Employee benefit provisions	6,669,000	6,596,863	6,596,863	6,596,863	6,596,863	6,596,863	6,596,863	6,596,863	6,596,863	6,596,863	6,596,863	6,596,863						
Other provisions	129,000	127,254	127,254	127,254	127,254	127,254	127,254	127,254	127,254	127,254	127,254	127,254						
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-						
Total Current Liabilities	28,178,000	27,128,429	24,201,253	23,176,220	23,980,406	24,291,267	24,671,466	23,913,495	24,229,727	24,578,542	25,181,075	25,543,724						
Non-Current Liabilities																		
Payables	-	-	-	-	-	-	-	-	-	-	-	-						
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-						
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-						
Lease liabilities	-	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000						
Borrowings	17,305,000	15,515,942	13,690,897	17,350,901	14,949,379	12,484,348	10,180,026	8,918,309	7,808,070	6,656,288	5,461,210	4,221,000						
Employee benefit provisions	281,000	353,137	353,137	353,137	353,137	353,137	353,137	353,137	353,137	353,137	353,137	353,137						
Other provisions	4,943,000	4,944,746	4,944,746	4,944,746	4,944,746	4,944,746	4,944,746	4,944,746	4,944,746	4,944,746	4,944,746	4,944,746						
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-						
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-						
Total Non-Current Liabilities	22,529,000	20,867,825	19,042,780	22,702,784	20,301,262	17,836,231	15,531,909	14,270,192	13,159,953	12,008,171	10,813,093	9,572,883						
TOTAL LIABILITIES	50,707,000	47,996,254	43,244,033	45,879,004	44,281,668	42,127,498	40,203,375	38,183,687	37,389,680	36,586,714	35,994,168	35,116,607						
Net Assets	625,162,000	619,813,293	627,938,029	629,918,156	630,822,287	631,672,291	632,361,153	633,017,188	633,407,529	634,115,288	634,351,696	634,980,764						
EQUITY																		
Retained Earnings	325,447,000	320,098,293	328,223,029	330,203,156	331,107,287	331,957,291	332,646,153	333,302,188	333,692,529	334,400,288	334,636,696	335,265,764						
Revaluation Reserves	299,715,000	299,715,000	299,715,000	299,715,000	299,715,000	299,715,000	299,715,000	299,715,000	299,715,000	299,715,000	299,715,000	299,715,000						
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-						
Council Equity Interest	625,162,000	619,813,293	627,938,029	629,918,156	630,822,287	631,672,291	632,361,153	633,017,188	633,407,529	634,115,288	634,351,696	634,980,764						
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-	-	-						
Total Equity	625,162,000	619,813,293	627,938,029	629,918,156	630,822,287	631,672,291	632,361,153	633,017,188	633,407,529	634,115,288	634,351,696	634,980,764						

Griffith City Council
10 Year Financial Plan for the Years ending 30 June 2034
BALANCE SHEET - WATER FUND

	Actuals 2022/23 \$	Current Year 2023/24 \$	2024/25 \$	2025/26 \$	2026/27 \$	2027/28 \$	Projected Years						2028/29 \$	2029/30 \$	2030/31 \$	2031/32 \$	2032/33 \$	2033/34 \$
ASSETS																		
Current Assets																		
Cash & Cash Equivalents	23,084,000	23,418,426	24,775,587	16,821,622	11,566,223	11,860,046	13,607,983	17,254,326	20,990,262	24,576,681	28,505,445	32,437,920						
Investments	8,088,000	8,088,000	8,088,000	8,088,000	8,088,000	8,088,000	8,088,000	8,088,000	8,088,000	8,088,000	8,088,000	8,088,000						
Receivables	3,173,000	4,201,817	4,317,068	4,446,580	4,579,978	4,717,377	4,858,898	5,004,665	5,154,805	5,309,449	5,468,733	5,632,795						
Inventories	413,000	463,261	503,511	512,654	529,504	543,126	565,110	578,254	598,557	611,704	636,836	648,207						
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-						
Other	-	-	-	-	-	-	-	-	-	-	-	-						
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-						
Total Current Assets	34,758,000	36,171,504	37,684,167	29,868,856	24,763,704	25,208,548	27,119,992	30,925,245	34,831,624	38,585,834	42,699,014	46,806,922						
Non-Current Assets																		
Investments	-	-	-	-	-	-	-	-	-	-	-	-						
Receivables	-	-	-	-	-	-	-	-	-	-	-	-						
Inventories	-	-	-	-	-	-	-	-	-	-	-	-						
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-						
Infrastructure, Property, Plant & Equipment	171,698,000	171,813,871	172,274,208	182,168,275	189,390,389	191,140,751	191,409,146	189,879,038	188,270,669	186,964,109	185,278,852	183,748,912						
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-						
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-						
Right of use assets	-	-	-	-	-	-	-	-	-	-	-	-						
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-						
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-						
Other	-	-	-	-	-	-	-	-	-	-	-	-						
Total Non-Current Assets	171,698,000	171,813,871	172,274,208	182,168,275	189,390,389	191,140,751	191,409,146	189,879,038	188,270,669	186,964,109	185,278,852	183,748,912						
TOTAL ASSETS	206,456,000	207,985,375	209,958,375	212,037,131	214,154,093	216,349,299	218,529,138	220,804,282	223,102,293	225,549,943	227,977,866	230,555,834						
LIABILITIES																		
Current Liabilities																		
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-						
Payables	11,000	10,208	10,607	10,925	11,253	11,590	11,938	12,296	12,665	13,045	13,436	13,839						
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-						
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-						
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-						
Borrowings	32,000	32,301	32,748	33,202	33,662	34,128	34,600	35,079	421	(0)	(0)	(0)						
Employee benefit provisions	-	-	-	-	-	-	-	-	-	-	-	-						
Other provisions	-	-	-	-	-	-	-	-	-	-	-	-						
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-						
Total Current Liabilities	43,000	42,509	43,355	44,127	44,914	45,718	46,538	47,375	13,086	13,044	13,436	13,839						
Non-Current Liabilities																		
Payables	-	-	-	-	-	-	-	-	-	-	-	-						
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-						
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-						
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-						
Borrowings	236,000	203,839	171,091	137,889	104,228	70,100	35,500	421	-	-	-	-						
Employee benefit provisions	-	-	-	-	-	-	-	-	-	-	-	-						
Other provisions	-	-	-	-	-	-	-	-	-	-	-	-						
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-						
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-						
Total Non-Current Liabilities	236,000	203,839	171,091	137,889	104,228	70,100	35,500	421	-	-	-	-						
TOTAL LIABILITIES	279,000	246,348	214,446	182,016	149,142	115,818	82,038	47,796	13,086	13,044	13,436	13,839						
Net Assets	206,177,000	207,739,027	209,743,929	211,855,115	214,004,951	216,233,481	218,447,100	220,756,486	223,089,207	225,536,899	227,964,430	230,541,995						
EQUITY																		
Retained Earnings	99,305,000	100,867,027	102,871,929	104,983,115	107,132,951	109,361,481	111,575,100	113,884,486	116,217,207	118,664,899	121,092,430	123,669,995						
Revaluation Reserves	106,872,000	106,872,000	106,872,000	106,872,000	106,872,000	106,872,000	106,872,000	106,872,000	106,872,000	106,872,000	106,872,000	106,872,000						
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-						
Council Equity Interest	206,177,000	207,739,027	209,743,929	211,855,115	214,004,951	216,233,481	218,447,100	220,756,486	223,089,207	225,536,899	227,964,430	230,541,995						
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-	-	-						
Total Equity	206,177,000	207,739,027	209,743,929	211,855,115	214,004,951	216,233,481	218,447,100	220,756,486	223,089,207	225,536,899	227,964,430	230,541,995						

Griffith City Council
10 Year Financial Plan for the Years ending 30 June 2034
BALANCE SHEET - SEWER FUND

	Actuals 2022/23 \$	Current Year 2023/24 \$	2024/25 \$	2025/26 \$	2026/27 \$	2027/28 \$	Projected Years						2028/29 \$	2029/30 \$	2030/31 \$	2031/32 \$	2032/33 \$	2033/34 \$
ASSETS																		
Current Assets																		
Cash & Cash Equivalents	15,184,000	16,686,122	8,536,567	14,582,899	12,999,340	10,814,740	18,691,445	15,299,026	11,114,130	12,235,586	20,329,628	15,988,826						
Investments	5,052,000	5,052,000	5,052,000	5,052,000	5,052,000	5,052,000	5,052,000	5,052,000	5,052,000	5,052,000	5,052,000	5,052,000						
Receivables	2,426,000	2,757,749	2,815,699	2,900,171	2,987,176	3,076,791	3,169,095	3,264,168	3,362,093	3,462,955	3,566,844	3,673,849						
Inventories	-	-	-	-	-	-	-	-	-	-	-	-						
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-						
Other	-	-	-	-	-	-	-	-	-	-	-	-						
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-						
Total Current Assets	22,662,000	24,495,871	16,404,266	22,535,069	21,038,516	18,943,531	26,912,540	23,615,193	19,528,223	20,750,542	28,948,471	24,714,675						
Non-Current Assets																		
Investments	-	-	-	-	-	-	-	-	-	-	-	-						
Receivables	-	-	-	-	-	-	-	-	-	-	-	-						
Inventories	-	-	-	-	-	-	-	-	-	-	-	-						
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-						
Infrastructure, Property, Plant & Equipment	133,998,000	133,159,446	141,650,077	146,657,120	147,407,087	148,840,929	153,221,034	154,995,327	157,604,218	156,113,799	159,609,200	163,282,223						
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-						
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-						
Right of use assets	-	-	-	-	-	-	-	-	-	-	-	-						
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-						
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-						
Other	-	-	-	-	-	-	-	-	-	-	-	-						
Total Non-Current Assets	133,998,000	133,159,446	141,650,077	146,657,120	147,407,087	148,840,929	153,221,034	154,995,327	157,604,218	156,113,799	159,609,200	163,282,223						
TOTAL ASSETS	156,660,000	157,655,317	158,054,343	169,192,189	168,445,603	167,784,460	180,133,573	178,610,520	177,132,440	176,864,340	188,557,672	187,996,899						
LIABILITIES																		
Current Liabilities																		
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-						
Payables	-	-	-	-	-	-	-	-	-	-	-	-						
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-						
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-						
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-						
Borrowings	1,354,000	1,423,102	1,495,869	2,415,683	2,541,461	2,673,558	3,174,671	3,340,846	2,403,774	1,585,419	2,540,240	2,666,237						
Employee benefit provisions	-	-	-	-	-	-	-	-	-	-	-	-						
Other provisions	-	-	-	-	-	-	-	-	-	-	-	-						
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-						
Total Current Liabilities	1,354,000	1,423,102	1,495,869	2,415,683	2,541,461	2,673,558	3,174,671	3,340,846	2,403,774	1,585,419	2,540,240	2,666,237						
Non-Current Liabilities																		
Payables	-	-	-	-	-	-	-	-	-	-	-	-						
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-						
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-						
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-						
Borrowings	12,487,000	11,063,942	9,568,073	17,752,390	15,210,929	12,537,371	22,362,700	19,021,854	16,618,080	15,032,661	23,492,421	20,826,185						
Employee benefit provisions	-	-	-	-	-	-	-	-	-	-	-	-						
Other provisions	-	-	-	-	-	-	-	-	-	-	-	-						
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-						
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-						
Total Non-Current Liabilities	12,487,000	11,063,942	9,568,073	17,752,390	15,210,929	12,537,371	22,362,700	19,021,854	16,618,080	15,032,661	23,492,421	20,826,185						
TOTAL LIABILITIES	13,841,000	12,487,044	11,063,942	20,168,073	17,752,390	15,210,929	25,537,371	22,362,700	19,021,854	16,618,080	26,032,661	23,492,422						
Net Assets	142,819,000	145,168,273	146,990,401	149,024,116	150,693,213	152,573,531	154,596,202	156,247,820	158,110,586	160,246,260	162,525,011	164,504,477						
EQUITY																		
Retained Earnings	79,319,000	81,668,272	83,490,401	85,524,116	87,193,213	89,073,531	91,096,202	92,747,820	94,610,586	96,746,260	99,025,011	101,004,477						
Revaluation Reserves	63,500,000	63,500,000	63,500,000	63,500,000	63,500,000	63,500,000	63,500,000	63,500,000	63,500,000	63,500,000	63,500,000	63,500,000						
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-						
Council Equity Interest	142,819,000	145,168,272	146,990,401	149,024,116	150,693,213	152,573,531	154,596,202	156,247,820	158,110,586	160,246,260	162,525,011	164,504,477						
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-	-	-						
Total Equity	142,819,000	145,168,272	146,990,401	149,024,116	150,693,213	152,573,531	154,596,202	156,247,820	158,110,586	160,246,260	162,525,011	164,504,477						

Griffith City Council - Long Term Infrastructure Plan																				
10 Year Capital Works Program																				
General Fund																				
										1	2	3	4	5	6	7	8	9	10	
Item	Department	Linkage to Delivery Program/ Community Strategic Plan	Project	Comments	Year 1 Funding				Project Total	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	
					General Purpose Revenue	Grants/ Contributions	Reserves	Loans												
1	Fleet	6.1	Plant Replacement Program - General (Purchases)	Carryover from 2023/24	249,254				249,254	249,254										
2	Fleet	6.1	Plant Replacement Program - General (Trades)	Carryover from 2023/24	-52,635				-52,635	-52,635										
3	Roads & Bridges	6.2	Dickie Road - Stage 2	Carryover from 2023/24	0	1,538,383			1,538,383	1,538,383										
4	Urban Stormwater	6.3	Yoogali Levee	Carryover from 2023/24	0	993,149	498,065		1,491,214	1,491,214										
5	Urban Stormwater	6.3	Hanwood Stormwater Pump & Levee-Stage 2	Carryover from 2023/24	142,736	284,616			427,352	427,352										
6	Urban Stormwater	6.3	Extension of Spoon Drain at Merrowie street	Carryover from 2023/24	50,000				50,000	50,000										
7	Footpaths & Cycleways	6.2	New Yoogali Cycleway	Carryover from 2023/24	0	1,047,351			1,047,351	1,047,351										
8	Roads & Bridges	6.2	Kookora St & Walla Ave Intersection Roundabout	Carryover from 2023/24	0	925,000			925,000	925,000										
9	Health	7.1	Lake Wyangan Environmental Strategy Implementation	Carryover from 2023/24	1,000,000	1,030,641			2,030,641	2,030,641										
Carryover Sub Total					1,389,355	5,819,140	498,065	0	7,706,560	7,706,560	0	0	0	0	0	0	0	0	0	0
10	Public Cemeteries	6.1	Lawn Beams - Blumer Ave site	Unavoidable, as expenditure required to enable continued service provision, fund from fees and charges generated	9,135				107,166	9,135	9,455	9,786	10,128	10,483	10,850	11,229	11,622	12,029	12,450	
11	Public Cemeteries	6.1	Vault Construction - Blumer Ave site	Unavoidable, as expenditure required to enable continued service provision, fund from fees and charges generated	118,165				681,198	118,165		126,581		135,597		145,255		155,600		
12	Public Cemeteries	6.1	New Cemetery - Stage 1 Rifle Range Road	Funded from general purpose revenue. Expenditure unavoidable to provide capacity for this essential service to the community	0				1,500,000						750,000	750,000				
13	Public Cemeteries	6.1	New Crematorium	Needed to maintain service level, fund from general purpose revenue	0				400,000		400,000									
14	Fleet	6.1	Plant Replacement Program - General (Net)	Needed to maintain service level, fund from general purpose revenue	1,642,800				17,897,890	1,642,800	1,504,300	2,116,000	1,775,800	1,927,800	1,212,190	2,056,300	1,483,800	1,848,300	2,330,600	
15	Fleet	6.1	Depot Buildings Asset Maintenance (Capital)	Needed to maintain service level, fund from general purpose revenue	294,500				519,500	294,500	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	
16	Aquatic Facilities	4.7	Aquatic Facility Asset Maintenance (Capital)	Needed to maintain service level, fund from general purpose revenue	90,000				1,124,000	90,000	85,000	832,000	15,000	30,000	32,000	10,000	10,000	10,000	10,000	
17	Aquatic Facilities	4.7	Aquatic Facility Equipment Maintenance (Capital)	Needed to maintain service level, fund from general purpose revenue	90,000				687,000	90,000	121,000	33,000	124,000	56,000	79,000	49,000	19,000	77,000	39,000	
18	Aquatic Facilities	8.2	119kW Solar System	Needed to maintain service level, fund from general purpose revenue (50%) & Grant (50%)	0				300,000		300,000									
19	Parks & Gardens	4.7	Playground Equipment Replacement - General	Needed to maintain service level, fund from Section 7.12 Contribution	0		200,000		1,152,960	200,000		214,245		229,505		245,850		263,360		
20	Parks & Gardens	4.7	Playground Equipment Replacement - City Park	Needed to maintain service level, fund from Section 94 Open Space Contribution	0				200,000			100,000				100,000				
21	Parks & Gardens	4.7	Irrigation System Installation - Replacements/Upgrades	Needed to maintain service level, fund from general purpose revenue	30,270				349,716	30,270	31,329	32,426	33,561	34,736	35,951	37,210	37,210	38,512	38,512	
22	Parks & Gardens	6.1	Upgrade Toilet Blocks - General	Needed to maintain service level, fund from general purpose revenue	120,000				260,000	120,000				140,000						
23	Parks & Gardens	4.7	Refurbish Sporting Ovals	Needed to maintain service level, fund from Parks & Gardens Infrastructure reserve	45,330				261,329	45,330		48,560		52,020		55,725		59,694		
24	Parks & Gardens	4.7	Event Infrastructure-Community Gardens (Council Resolution on 14/11/23)	Needed to maintain service level, fund from general purpose revenue	50,000				50,000	50,000										
25	Parks & Gardens	7.3	Bagtown Blacksmith Project	Protect our heritage buildings and precincts, fund from general purpose revenue	10,000				10,000	10,000										
26	Parks & Gardens	5.5	Lake Wyangan Development Masterplanning	Need to expand on current land infrastructure for sale. To be funded by loan.	0				0											
27	Urban Stormwater	5.5	Lake Wyangan Development Masterplanning	Need to expand on current land infrastructure for sale. To be funded by loan.	0		434,444		8,151,843	434,444	1,733,399	2,254,278	1,778,435	547,076	208,588	208,588	544,530	280,000	162,505	
28	Street Lighting	5.5	Lake Wyangan Development Masterplanning	Need to expand on current land infrastructure for sale. To be funded by loan.	0				0											
29	Bus Shelters	5.5	Lake Wyangan Development Masterplanning	Need to expand on current land infrastructure for sale. To be funded by loan.	0				0											
30	Roads & Bridges	5.5	Lake Wyangan Development Masterplanning	Need to expand on current land infrastructure for sale. To be funded by loan.	0				300,000			300,000								
31	Roads & Bridges	6.2	Blackspot Works - 1:1 TfNSW	50% funded from TfNSW, priority safety projects with 50% contribution from R2R	0				0											
32	Roads & Bridges	6.2	Rural Unsealed - Specified Maintenance	Partially funded from FAGS grant road component & general purpose revenue	1,498,818				16,699,231	1,498,818	1,551,276	1,605,571	1,661,766	1,661,766	1,719,928	1,719,928	1,719,928	1,780,125	1,780,125	
33	Roads & Bridges	6.2	Reseals Urban	Partially funded from FAGS grant road component & general purpose revenue	528,525				5,888,615	528,525	547,023	566,169	585,985	585,985	606,495	606,495	606,495	627,722	627,722	
34	Roads & Bridges	6.2	Reseals Rural	Partially funded from FAGS grant road component & general purpose revenue	1,068,110				11,900,457	1,068,110	1,105,494	1,144,186	1,184,233	1,184,233	1,225,681	1,225,681	1,225,681	1,268,580	1,268,580	
35	Roads & Bridges	6.2	Traffic Safety Projects - TfNSW	TfNSW funded (50%) + GCC (50%)	25,000	25,000			500,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	
36	Roads & Bridges	6.2	Kerb & Gutter Renewal	Lower priority but necessary in medium / longer term, fund from general purpose revenue	100,000				1,021,273	100,000	225,116	100,000	134,028		143,574		153,800		164,755	
37	Roads & Bridges	6.2	Guard Rail Construction	Needed to maintain service level, fund from general purpose revenue	51,750				607,100	51,750	53,561	55,436	57,376	59,384	61,463	63,614	65,840	68,145	70,530	
38	Roads & Bridges	6.2	Road Rehabilitations	Funded from R2R, seen as a priority road maintenance issue	0	1,030,641			10,106,410	1,030,641	1,030,641	1,030,641	1,030,641	830,641	1,030,641	1,030,641	1,030,641	1,030,641	1,030,641	
39	Roads & Bridges	6.2	50/50 Sealing of Roads	Lower priority but necessary in medium / longer term, fund from general purpose revenue (50%) & private person/entity (50%)	51,750	51,750			1,214,199	103,500	107,123	110,872	114,752	118,769	122,926	127,228	131,681	136,290	141,060	
40	Roads & Bridges	6.2	Regional Emergency Road Repair Fund	Reinstate damaged roads, fund from grant (100%)	0		948,599		3,268,599	948,599	1,100,000	1,220,000								
41	Roads & Bridges	6.2	Citrus Road Upgrade (Farm 11, 12, 13 & 14)	Partially funded from FAGS grant road component & general purpose revenue	200,000				800,000	200,000	200,000	200,000	200,000							
42	Roads & Bridges	6.2	Flood Reconstruction Works (AGN 1034)	Reinstate flood damaged roads, funded from grant (100%)	0	1,500,000			1,500,000	1,500,000										
43	Civil Infrastructure & Asset Management	6.2	Drone Replacement	Needed to maintain service level, fund from general purpose revenue	0				15,590		7,125					8,465				
44	City Strategy	6.2	New Traffic Counters	Lower priority but necessary in medium / longer term, fund from general purpose revenue	0				18,130			18,130								
45	City Strategy	6.2	Replace Survey Equipment	Lower priority but necessary in medium / longer term, fund from general purpose revenue	0				40,000			40,000								
46	Street Lighting	8.2	Additional Lights - General	Priority to be determined but necessary in medium / longer term, fund from general purpose revenue	31,780				367,161	31,780	32,892	34,044	35,235	36,468	37,745	39,066	39,066	40,433	40,433	

47	Works Management	6.2	Miscellaneous Capital Works Replacement Items	Needed to maintain service level, fund from general purpose revenue	15,715					175,090	15,715	16,265	16,834	17,424	17,424	18,033	18,033	18,033	18,664	18,664
48	Governance	6.1	Governance Building Asset Maintenance (Capital)	Needed to maintain service level, fund from general purpose revenue	13,000					264,400	13,000	181,400	15,000		55,000					
49	Housing	6.1	239 Banna Ave Building Asset Maintenance (Capital)	Needed to maintain service level, fund from general purpose revenue	3,000					3,000	3,000									
50	Housing	6.1	Cottage Capital Improvements-Aerodrome	Needed to maintain service level, fund from general purpose revenue	15,000					15,000	15,000									
51	Housing	6.1	Wayeela Street Cottage Asset Maintenance (Capital)	Needed to maintain service level, fund from general purpose revenue	11,000					11,000	11,000									
52	Housing	4.4	Library Building Asset Maintenance (Capital)	Needed to maintain service level, fund from general purpose revenue	87,000					198,100	87,000	48,800	2,000	2,000	8,300	42,000	2,000	2,000	2,000	2,000
53	Housing	4.4	Library Equipment Asset Maintenance (Capital)	Needed to maintain service level, fund from general purpose revenue	1,200					68,000	1,200	25,200		24,600		17,000				
54	Library	8.2	70kW Solar System - Library Building	Needed to maintain service level, fund from general purpose revenue	0					70,000		70,000								
55	IT Services	3.1	Annual PC Replacement/Renewal Program	Needed to maintain service level, fund from general purpose revenue	121,500					1,200,980	121,500	119,440	122,600	116,250	118,900	122,100	120,520	123,100	117,000	119,570
56	IT Services	3.1	Servers & Network Upgrades	Needed to maintain service level, fund from general purpose revenue	29,000					415,500	29,000	58,500	37,000	52,000	35,000	56,500	71,000	0	20,000	56,500
57	IT Services	3.1	iPad Hardware Replacement	Needed to maintain service level, fund from general purpose revenue	11,600					134,060	11,600	12,000	12,300	12,700	13,050	13,500	13,975	14,465	14,970	15,500
58	IT Services	3.1	Replace CCTV Systems - Servers & Cameras	Needed to maintain service level, fund from general purpose revenue	32,000					279,000	32,000	75,000	52,000	60,000	10,000	10,000	10,000	10,000	10,000	10,000
59	IT Services	3.1	Computer Software Upgrades	Needed to maintain service level, fund from general purpose revenue	389,000					1,655,000	389,000	122,000	89,000	122,000	89,000	422,000	89,000	122,000	89,000	122,000
60	Saleyards	6.1	Concrete Construction - Sheep Yard & Pavement Areas	Expenditure required to enable continued service provision, fund from fees and charges generated	43,600					511,268	43,600	45,125	46,700	48,335	50,000	51,750	53,561	55,436	57,376	59,385
61	Saleyards	6.1	Shade Structures / Yard Improvements / Signs / Misc	Expenditure required to enable continued service provision & mitigate WHS concerns, fund from fees & charges generated	71,340					235,188	71,340	15,800	16,355	16,925	17,520	18,135	18,770	19,427	20,107	20,810
62	Saleyards	6.1	Refurbish Sheep Loading Ramps	Needed to maintain service level, fund from general purpose revenue	0					250,000					50,000	50,000	50,000	50,000	50,000	
63	Saleyards	6.1	Saleyard Improvements-Roof Over Saleyard Pens	Needed to maintain service level, fund from general purpose revenue	100,000					500,000	100,000	100,000	100,000	100,000	100,000					
64	Saleyards	6.1	Upgrade Sheep Delivery & Selling Pens	Needed to maintain service level, fund from general purpose revenue	50,000					200,000	50,000	50,000	50,000	50,000						
65	Theatre	4.4	Theatre Asset Maintenance (Capital)	Needed to maintain service level, fund from general purpose revenue	250,000					1,148,000	250,000	265,000	202,000	116,000	10,000	65,000	40,000	50,000	150,000	
66	Stadium	4.7	Stadium Building Asset Maintenance (Capital)	Needed to maintain service level, fund from general purpose revenue	10,000					100,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
67	Pioneer Park Museum	4.4	Pioneer Park Museum Buildings Asset Maintenance (Capital)	Needed to maintain service level, fund from general purpose revenue	168,500					695,000	168,500	154,000	197,500	126,000	47,000	2,000				
68	Pioneer Park Museum	4.4	Pioneer Park Museum Major Tool Replacement (Capital)	Needed to maintain service level, fund from general purpose revenue	2,500					25,000	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500
69	Aerodrome	6.2	Terminal Building Asset Maintenance (Capital)	Needed to maintain service level, fund from general purpose revenue	103,000					483,000	103,000	23,000	20,000	198,000	13,000	13,000	74,000	13,000	13,000	13,000
70	Aerodrome	6.2	Airport Security Screening Infrastructure	Needed to improve service level, fund from general purpose revenue	0					1,000,000				1,000,000						
71	Aerodrome	6.2	Airport Terminal Modifications (Due to security screening)	Needed to improve service level, fund from general purpose revenue	0					1,000,000				1,000,000						
72	Aerodrome	6.2	Airport Paid Parking Infrastructure	Needed to improve service level, fund from general purpose revenue	220,000					220,000	220,000									
73	Visitors Centre	5.6	Visitors Centre Building Asset Maintenance (Capital)	Needed to maintain service level, fund from general purpose revenue	0					147,000		82,000			15,000		50,000			
74	Senior Citizens Centre	3.1	Senior Citizens Centre Building Asset Maintenance (Capital)	Needed to maintain service level, fund from general purpose revenue	5,000					25,000	5,000			20,000						
75	Other Community Services	4.1	State Bank House Building Asset Maintenance (Capital)	Needed to maintain service level, fund from general purpose revenue	3,000					11,000	3,000			8,000						
76	Other Community Services	4.1	Replace "Alcohol Free Zone" Signs	Needed to maintain service level, fund from general purpose revenue	4,300					9,300	4,300				5,000					
77	Parking Areas	6.2	Reseal Car Parks	Lower priority but necessary in medium / longer term, fund from general purpose revenue	0					348,446		60,445		64,750		69,360		74,300		79,592
78	Footpaths & Cycleways	2.2	Shared Pathway - Gunbar St to Cutler Ave (West End Oval to Jubilee Oval Link)	Needed to improve service level, fund from grant	0					390,000			390,000							
79	Footpaths & Cycleways	2.2	PAMP Implementation	Needed to maintain or improve accessibility service level, fund 50% from general purpose revenue / 50% TfNSW	15,639	15,639				366,931	31,278	32,372	33,505	34,678	35,892	37,148	38,448	39,794	41,187	42,628
80	Footpaths & Cycleways	2.2	Cycleways - Reseals & New Paths	Lower priority but necessary in medium / longer term, fund from general purpose revenue (50%) & TfNSW (50%)	69,975	69,975				1,622,916	139,950	144,850	149,920	155,168	160,598	166,220	172,036	178,058	178,058	178,058
81	Footpaths & Cycleways	6.2	CBD Paving Replacement	Lower priority but necessary in medium / longer term, fund from general purpose revenue	69,150					798,905	69,150	71,570	74,075	76,668	79,351	82,129	85,003	85,003	87,978	87,978
82	Urban Stormwater	6.1	Drainage Improvements/Replacements	Priority to be determined but necessary in medium / longer term, fund from Urban Stormwater Management reserve	0		79,345			916,690	79,345	82,122	84,996	87,971	91,050	94,237	97,535	97,535	100,949	100,949
83	Urban Stormwater	6.1	Willandra Ave Drainage Upgrade Stage 2	Priority to be determined but necessary in medium / longer term, fund from Urban Stormwater Management reserve	0		350,000			350,000	350,000									
84	Urban Stormwater	6.1	Lake Wyangan - South Lake Flood Pump Relocation	High Priority needed to maintain flood levels in South Lake, funded from general purpose revenue	750,000					750,000	750,000									
85	Strategic Planning	3.1	Capitalised Salary Mgt.(Excluding Works Mgt.)	Allocation of Wages to Capital Works	399,974					3,861,539	399,974	381,029	346,426	356,818	367,523	378,549	389,906	401,603	413,651	426,060
Total					10,510,281	8,512,145	2,076,009	434,444	116,060,242	21,532,879	12,468,154	14,297,637	12,734,727	9,116,569	9,093,191	9,971,562	8,520,547	9,167,871	9,157,107	

Summary		2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
Total Capital Expenditure	116,060,242	21,532,879	12,468,154	14,297,637	12,734,727	9,116,569	9,093,191	9,971,562	8,520,547	9,167,871	9,157,107
New Capital Grant/Contribution Income	19,845,073	8,512,145	1,347,813	1,592,790	1,207,940	1,040,770	1,218,788	1,224,497	1,230,407	1,233,408	1,236,514
New Loans	6,000,000	434,444	1,733,399	2,554,278	1,277,879						
Funded by Rates, Fees & Charges or FAGS	84,028,855	10,510,281	8,204,820	8,631,328	10,160,937	7,755,244	7,780,166	8,403,679	7,192,604	7,570,154	7,819,644
Funded by existing Grants/Loans Already Received	3,268,599	948,599	1,100,000	1,220,000							
Funded from existing Reserves	2,917,715	1,127,410	82,122	299,241	87,971	320,555	94,237	343,386	97,535	364,309	100,949
Funded by Asset/Land Sales	0										
Total Capital Spend Funded	116,060,242	21,532,879	12,468,154	14,297,637	12,734,727	9,116,569	9,093,191	9,971,562	8,520,547	9,167,871	9,157,107

FY24/25 Capital Item Requests by Staff

Item	Department	Linkage to Delivery Program/ Community Strategic Plan	Project	Comments	Year 1 Funding				Project Total	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
					General Purpose Revenue	Grants/ Contributions	Reserves	Loans											
1	Parks & Gardens	6.1	Erect Permanent Fencing-Old Radio Station	Building needs to be secured against vandalism-full of asbestos	26,114				26,114	26,114									
2	Parks & Gardens	6.1	Trees & Watering System around Old Radio Station	Building is an eyesore, rees to be planted along the main road	20,000				20,000	20,000									
3	Parks & Gardens	5.5	Hanwood Development Masterplanning	Need to expand on current land infrastructure for sale	0				0										
4	Urban Stormwater	5.5	Hanwood Development Masterplanning	Need to expand on current land infrastructure for sale	0				0										
5	Roads & Bridges	5.5	Hanwood Development Masterplanning	Need to expand on current land infrastructure for sale	0				0										
6	Parks & Gardens	5.5	Yenda Development Masterplanning	Need to expand on current land infrastructure for sale	0				0										
7	Urban Stormwater	5.5	Yenda Development Masterplanning	Need to expand on current land infrastructure for sale	0				0										
8	Roads & Bridges	5.5	Yenda Development Masterplanning	Need to expand on current land infrastructure for sale	0				0										
9	Governance	6.1	Extension to Council Administration Building-More Office Space	Needed to maintain service level, fund from general purpose revenue	0				400,000		200,000	200,000							
Total					46,114	-	-	-	446,114	46,114.00	200,000.00	200,000.00	-	-	-	-	-	-	-

FY24/25 Capital Item Requests by Councillors

Item	Councillor	Linkage to Delivery Program/ Community Strategic Plan	Project	Comments	Year 1 Funding				Project Total	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
					General Purpose Revenue	Grants/ Contributions	Reserves	Loans											
1	Anne Napoli	6.2	Seal Snaidero Road- approx. 475m	Council Report, Sept 27, 2022 did not meet the scoring criteria	138,852				138,852	138,852									
2	Anne Napoli	6.2	Hebden Street-Seal approx. 300 m	Council Report, Sept 27, 2022 did not meet the scoring criteria	940,655				940,655	940,655									
3	Doug Curren	4.4	Pioneer Park-Infrastructure Upgrade	Per Councillor Workshop in Dec 2023. Note that infrastructure upgrades have already been accounted for (Item 59)	150,000				1,050,000	150,000	150,000	150,000	150,000	75,000	75,000	75,000	75,000	75,000	75,000
4	Doug Curren	6.1	Improvements to Current Dog Off-Leash Area	Per petition received	20,000				20,000	20,000									
5	Christine Stead	4.6	Welcome to Country Signage	Installation of Welcome to Country Signage at Griffith Airport. Engaging local indigenous artist	12,000				12,000	12,000									
6	Shari Blumer	6.2	Upgrade Airport Carpark	Improvement of the Airport Carpark where there is no bitumen or linemarking but cars are currently parking	300,000				300,000	300,000									
7	Shari Blumer	6.2	Installation of Paid Parking Equipment-Airport	Installation of equipment to allow for paid long stay (24h +) parking at the Airport	160,000				160,000	160,000									
8	Laurie Testoni	4.7	Entrance to Memorial Park -cover of tiles and forecourt	This is a continuation- staged approach to complete the refurbishment of the park creating a welcome to the city main street. Has been discussed at committee level.	200,000				200,000	200,000									
9	Laurie Testoni	4.7	Yenda Tennis Courts-Resurfacing of courts and 2 new nets	The tennis courts are in need of resurfacing and new nets. Approached by Progress Associations Yenda.	150,000				150,000	150,000									
10	Doug Curran	4.7	Fairy Firefly Restoration	Need to preserve the iconic aircraft.	200,000				200,000	200,000									
Total					2,271,507	-	-	-	3,171,507	2,271,507.00	150,000.00	150,000.00	150,000.00	75,000.00	75,000.00	75,000.00	75,000.00	75,000.00	75,000.00

FY23/24 Capital Item Requests by Staff

Item	Department	Linkage to Delivery Program/ Community Strategic Plan	Project	Comments	Year 1 Funding				Project Total	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
					General Purpose Revenue	Grants/ Contributions	Reserves	Loans											
1	Footpaths & Cycleways	2.2	Coolah Street Shared Path		0	40,000			40,000	40,000									
2	Footpaths & Cycleways	2.2	Noorla Street Shared Path (Investigation)		0	4,000			4,000	4,000									
3	Urban Stormwater	6.1	Kindergarten Lane Drainage		50,000				50,000	50,000									
4	Roads & Bridges	6.2	Merrigal Willandra Roundabout		110,000				110,000	110,000									
5	Roads & Bridges	6.2	Thorne Road unfunded		1,975,000				1,975,000	1,975,000									
6	Roads & Bridges	6.2	Kurrajong Ave unfunded		2,970,500				2,970,500	2,970,500									
7	Fleet	6.1	Washbay Shade		70,000				70,000	70,000									
8	Fleet	6.1	Brake and Suspension Tester Equipment		130,000				130,000	130,000									
9	Fleet	6.1	Depot Storage New Block of Land	No estimate amount provided	0				0										
10	Aerodrome	6.2	Airport Hangar Sliding Door		37,000				37,000	37,000									
11	Aerodrome	6.2	Concreting Airport Terminal Bldg. Airside bay		12,000				12,000	12,000									
12	Aerodrome	6.2	Repainting Airport Terminal Bldg. Exterior		15,000				15,000	15,000									
13	Parks & Garden	4.7	Additional Parks Seating		50,000				50,000	50,000									
14	City Strategy	5.5	78 Kookora St. Housing Construction	50% loan and 50% Housing Partner eg. Landcom, Argyle	0	6,500,000		6,500,000	13,000,000	13,000,000									
15	City Strategy	5.5	Lake Wyangan - Affordable Housing & Growth Strategy	Grant 12.4M, Loan 3.0M, GCC Funds 2.3M	1,150,000	6,200,000		1,500,000	17,700,000	8,850,000	8,850,000								
16	Roads & Bridges	6.3	Natural Disaster Local & Regional		180,822				180,822	180,822									
Total					6,750,322	12,744,000	-	8,000,000	36,344,322	27,494,322	8,850,000	-	-	-	-	-	-	-	-

Longer Term Capital Items Not Considered Further Due To Lack Of Funding

Item	Department	Linkage to Delivery Program/ Community Strategic Plan	Project	Comments	Year 1 Funding				Project Total	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
					General Purpose Revenue	Grants/ Contributions	Reserves	Loans											
1	Aquatic Facilities	4.7	1. 10-lane timing board. 2. Touch pads at both ends of outdoor pool.	Submission Received from Swimming Pool Club dated June 2023 during Exhibition					106,000										
2	Parks & Gardens	4.7	Play Equipment - Dog Of Leash Area (Community Gardens)	Lower priority but necessary in medium / longer term, fund from general purpose revenue					1,500										
3	Urban Stormwater	6.1	Drainage Upgrade Kooyoo Street & Canal Street	Needed to maintain service level, fund from general purpose revenue					741,290										
4	Roads & Bridges	6.2	Bringagee Road Rehabilitation	Needed to improve service level, funded from general purpose revenue (no grant funding available)					34,300,000										
5	Parks & Gardens	6.1	New Dog Park-Sergi Park Collina	Lower priority but necessary in medium / longer term, funded majoritively from S94 Developer Contributions (Community Facility & Open Space)					500,000										
6	Parks & Gardens	6.1	Upgrade Toilet Block and Control Room-Ted Scobie Oval	Needed to maintain service level, fund from general purpose revenue					30,000										
7	Parks & Gardens	6.1	Replace Toilet Block-Willow Park	Needed to maintain service level, fund from general purpose revenue					350,000										
8	Parks & Gardens	6.1	Replace Existing Shelters-Lake Wyangan Picnic Area	Needed to maintain service level, fund from general purpose revenue					80,000										
9	Parks & Gardens	6.1	Conversion of Old Change Rooms and Amenities to Storage Spaces-Jubilee Oval	Needed to maintain service level, fund from general purpose revenue					100,000										
10	Parks & Gardens	4.7	Shade Sale Extension-Memorial Park Yenda	Lower priority but necessary in medium / longer term, fund from general purpose revenue					30,000										
11	Parks & Gardens	4.7	Mushroom Sprinkler Water Feature-Memorial Park Yenda	Lower priority but necessary in medium / longer term, fund from general purpose revenue					120,000										
12	Parks & Gardens	4.7	New Sprinkler System - Sidlow Park	Lower priority but necessary in medium / longer term, fund from general purpose revenue					52,455										
13	Parks & Gardens	4.7	New Sprinkler System-Median Strip Banna Ave (Between Woolworths & Bridgestone Service Centre)	Lower priority but necessary in medium / longer term, fund from general purpose revenue					50,000										
14	Public Cemeteries	6.1	Public Mausoleum-Griffith Cemetery	Lower priority but necessary in medium / longer term, fund from general purpose revenue					100,000										
15	Aerodrome	6.1	Long Term Paid Car Parking	Lower priority but necessary in medium / longer term, fund from general purpose revenue					400,000										
16	Fleet	6.1	Brake Roller Tester-New Workshop	Lower priority but necessary in medium / longer term, fund from general purpose revenue					100,000										
17	Fleet	6.1	Suspension Shaker-New Workshop	Lower priority but necessary in medium / longer term, fund from general purpose revenue					40,000										
18	Fleet	8.2	Solar Power System-New Workshop	Lower priority but necessary in medium / longer term, fund from general purpose revenue					22,000										
19	IT Services	4.1	CCTV Installation-IOOF Park	Lower priority but necessary in medium / longer term, fund from general purpose revenue					60,000										
20	Public Cemeteries	6.1	Upgrade Yenda Cemetery Carpark-Submission in 2018/19 by Yenda Progress Association	Lower priority but necessary in medium / longer term, fund from general purpose revenue					0										
21	Parks & Gardens	6.1	New Toilet Block - Dalton Park (Includes demolition of existing one)	Needed to maintain service level, fund from general purpose revenue					250,000										
22	Parks & Gardens	6.1	Dalton Park Drainage Upgrade	Needed to maintain service level, fund from general purpose revenue					390,265										
23	Parks & Gardens	4.7	Yenda Memorial Park Enhancement-Submission in 2018/19 by Yenda Progress Association	Lower priority but necessary in medium / longer term, fund from general purpose revenue					0										
24	Urban Stormwater	6.1	Crook Rd Drainage Upgrade	Lower priority but necessary in medium / longer term, fund from general purpose revenue					30,000										
25	Public Cemeteries	8.2	Installation of 2 Solar Lights-Infant Section of Griffith Cemetery	Lower priority but necessary in medium / longer term, fund from general purpose revenue					20,000										
26	Urban Stormwater	6.1	Urban Drainage Problems ("Nuisance Flooding")	Lower priority but necessary in medium / longer term, fund from general purpose revenue					3,436,375										
27	Roads & Bridges	6.2	Rural Sealed - Heavy Patching	Can only be funded from general purpose revenue if available					1,708,436										
28	Urban Stormwater	6.1	Detention Systems North of CBD	Priority to be determined but necessary in medium / longer term, fund from general purpose revenue					1,554,372										
29	Urban Stormwater	6.1	West End Sports Precinct Stormwater Upgrade	Priority to be determined but necessary in medium / longer term, fund from loan					3,000,000										
30	Urban Stormwater	6.1	Urban Drainage Problems Yenda Stage 2	Priority to be determined but necessary in medium / longer term, fund from general purpose revenue					900,000										
31	Urban Stormwater	6.1	Urban Drainage Problems Yenda Stage 3A	Priority to be determined but necessary in medium / longer term, fund from general purpose revenue					400,000										
32	Urban Stormwater	6.1	Urban Drainage Problems Yenda Stage 3B	Priority to be determined but necessary in medium / longer term, fund from general purpose revenue					900,000										
33	Urban Stormwater	6.1	Urban Drainage Problems Yenda Stage 3C	Priority to be determined but necessary in medium / longer term, fund from general purpose revenue					1,000,000										
34	Urban Stormwater	6.1	Urban Drainage Problems Yenda Stage 4	Priority to be determined but necessary in medium / longer term, fund from general purpose revenue					1,400,000										
35	Urban Stormwater	6.1	Urban Drainage Problems Yenda Stage 5	Priority to be determined but necessary in medium / longer term, fund from general purpose revenue					700,000										
36	Urban Stormwater	6.1	Urban Drainage Problems Yoogali Stage 2	Priority to be determined but necessary in medium / longer term, fund from general purpose revenue					800,000										
37	Urban Stormwater	6.1	Urban Drainage Problems Yoogali Stage 3	Priority to be determined but necessary in medium / longer term, fund from general purpose revenue					600,000										
38	Urban Stormwater	6.1	Urban Drainage Problems Yoogali Stage 4	Priority to be determined but necessary in medium / longer term, fund from general purpose revenue					700,000										
39	Urban Stormwater	6.1	Urban Drainage Problems Yoogali Stage 5	Priority to be determined but necessary in medium / longer term, fund from general purpose revenue					350,000										
40	Urban Stormwater	6.1	Urban Drainage Problems Hanwood Stage 1B	Priority to be determined but necessary in medium / longer term, fund from general purpose revenue					120,000										
41	Urban Stormwater	6.1	Urban Drainage Problems Hanwood Stage 1C	Priority to be determined but necessary in medium / longer term, fund from general purpose revenue					600,000										
42	Urban Stormwater	6.1	Urban Drainage Problems Hanwood Stage 2	Priority to be determined but necessary in medium / longer term, fund from general purpose revenue					1,200,000										
43	Urban Stormwater	6.1	Urban Drainage Problems Hanwood Stage 3	Priority to be determined but necessary in medium / longer term, fund from general purpose revenue					900,000										
44	Urban Stormwater	6.1	Urban Drainage Problems Hanwood Stage 4	Priority to be determined but necessary in medium / longer term, fund from general purpose revenue					480,000										
44	City Strategy	4.4	Cultural Precinct Masterplan Implementation (Includes the Clock Restaurant)	Escalated level of service, possible funding from major projects fund					3,000,000										
46	Urban Stormwater	6.1	Hanwood(Urban Drainage Sangster Crescent-subject to investigation)	Priority to be determined but necessary in medium / longer term, fund from general purpose revenue					1,000,000										
Total Capital Items Not Considered Further Due To Lack Of Funding				Total	-	-	-	-	62,622,693	-	-	-	-	-	-	-	-	-	-

10 Year Capital Works Program
Waste Fund

			Year 1 Funding														
Item	Project	Linkage to Delivery Program/ Community Strategic Plan	Rates/ Charges/ Fees	Grants/ Contributions	Reserves	Loans	Project Totals	1 2024/25	2 2025/26	3 2026/27	4 2027/28	5 2028/29	6 2029/30	7 2030/31	8 2031/32	9 2032/33	10 2033/34
Plant																	
1	Plant Replacement Program - Waste (Net)	6.1	800,000				4,697,500	800,000	406,000	44,500	610,000	456,000	670,000	630,000	141,000	400,000	540,000
Griffith																	
2	Upgrading the Diesel and AdBlue Delivery Facility	6.1	80,000				80,000	80,000									
3	Landscaping Landfill Workshop/Tea Room Site	6.1	40,000				40,000	40,000									
4	Construction of EPA Compliant BioSolids Pad	6.1	300,000				300,000	300,000									
5	New Landfill Engineering & Restoration	6.1	0		200,000		200,000	200,000									
6	Existing Landfill Restoration	6.1	60,000				300,000	60,000		60,000		60,000		60,000		60000	
7	Preparation of Quarry for New Landfill Development	6.1	0		500,000		2,600,000	500,000	250,000	250,000	250,000	250,000	250,000	250,000	100,000	100,000	400,000
8	Open Quarry Pit 101	6.1	0				400,000				400,000						
9	New CCTV Server	6.1	15,000				30,000	15,000					15,000				
10	New Landfill Cell Construction	6.1	0				2,700,000		2,200,000	500,000							
11	Construct Outbound Weighbridge	6.1	0				250,000						250,000				
12	Bin Replacements 240L Residential	6.1	30,000				300,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
13	Bin Replacements 240L Commercial	6.1	12,500				125,000	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500
14	Bin Replacements 660L Commercial	6.1	12,500				125,000	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500
15	Bin Replacements 1100L Commercial	6.1	10,000				100,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
16	Waste Sundry Tools	6.1	15,000				105,000	15,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
17	Signs	6.1	5,000				25,000	5,000			5,000		5,000		5,000		5,000
Total Capital			1,380,000	0	700,000	0	12,377,500	2,080,000	2,931,000	929,500	1,340,000	841,000	1,265,000	1,015,000	321,000	635,000	1,020,000

Summary

Total Capital Expenditure	12,377,500	2,080,000	2,931,000	929,500	1,340,000	841,000	1,265,000	1,015,000	321,000	635,000	1,020,000
New Loans	0										
Funded from Unspent Loans	0										
Funded from Grants/ Contributions	0										
Funded from Reserve	5,500,000	700,000	2,450,000	750,000	250,000	250,000	250,000	250,000	100,000	100,000	400,000
Funded by Rates, Fees & Charges	6,877,500	1,380,000	481,000	179,500	1,090,000	591,000	1,015,000	765,000	221,000	535,000	620,000
Total Capital Spend Funded	12,377,500	2,080,000	2,931,000	929,500	1,340,000	841,000	1,265,000	1,015,000	321,000	635,000	1,020,000

10 Year Capital Works Program
Water Fund

			Year 1 Funding				12345678910										
Item	Project	Linkage to Delivery Program/ Community Strategic Plan	Rates / Charges/Fees	Grants/ Contributions	Reserves	Loans	Project Totals	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
Plant																	
1	Plant Replacement Program - Water (Net)	6.1	541,000				3,905,050	541,000	535,000	150,500	425,950	441,000	236,900	243,000	409,200	312,500	610,000
Griffith WTP																	
2	Clearwater Tank Refurbishment (Including temporary works)	6.1	0		1,000,000		4,000,000	1,000,000	3,000,000								
3	Clearwater Baffle Installation	6.1	0				200,000		200,000								
4	Electrical Upgrade	6.1	0				10,000,000		5,000,000	5,000,000							
5	Clearwater pump upgrade	6.1	0				700,000		200,000	500,000							
6	PAC Upgrade	6.1	0				700,000			700,000							
7	Construction of a Second Outlet from GWTP to Trunk Main	6.1	0				1,500,000				1,500,000						
8	New Solar System	8.2	0				1,000,000		500,000	500,000							
Griffith Reservoirs																	
9	Refurbish Reservoir 30MI (1986)	6.1	0				1,000,000				1,000,000						
10	Refurbish Reservoir 14MI (1977)	6.1	0				3,000,000		1,500,000	1,500,000							
11	Refurbish Reservoir (Scenic Hill)-Raw Water	6.1	0				200,000								200,000		
12	New 15 ML Storage (Scenic Hill) - Not required till approx 2045 plus	6.1	0				0										
Yenda																	
13	Membrane Replacement/Raw Water Pumps	6.1	100,000				100,000	100,000									
Reticulation Renewals																	
14	Potable Reticulation Mains Renewals	6.1	100,000				2,800,000	100,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000
15	Potable Trunk Mains Renewal	6.1	300,000				3,000,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000
16	Raw Mains Renewals	6.1	100,000				1,000,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
17	Potholing for Forward Design of Water Mains	6.1	20,000				200,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Water Meter Etc Renewals																	
18	New Water Meters-Purchases	6.1	80,000				800,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000
19	New Water Meters-Installation	6.1	80,000				800,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000
20	Backflows-Purchases	6.1	60,000				600,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000
21	Backflows-Installation	6.1	60,000				600,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000
22	Electronic Water Meter Reading Program	6.1	0				1,500,000					1,500,000					
Mains Extensions - Potable																	
23	New Reticulation Mains (Potable)	6.1	80,000				800,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000
24	Miscellaneous New/Replacement Mains	6.1	20,000				200,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
New Trunk Mains																	
25	New Trunk Mains (Potable)	6.1	500,000				2,600,000	500,000	500,000	500,000	500,000	100,000	100,000	100,000	100,000	100,000	100,000
Miscellaneous																	
26	Scada/Telemetry System	6.1	35,000				390,000	35,000	35,000	35,000	65,000	35,000	35,000	35,000	35,000	65,000	15,000
27	Capital Wages to be Allocated to Projects	6.1	147,477				1,690,657	147,477	151,901	156,458	161,152	165,987	170,966	176,095	181,378	186,819	192,424
28	Sundry Tools	6.1	15,000				150,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
29	Additional Unforeseen Capital Requirements	6.1	55,000				550,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000
30	Investigation & Forward Planning	6.1	10,000				100,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
31	Chlorine Probes Replacement	6.1	0				37,500		12,500			12,500			12,500		
32	Pressure Logger Replacement	6.1	0				10,000								10,000		
Total Capital			1,762,477	-	1,000,000	-	44,133,207	3,303,477	12,814,401	10,221,958	4,832,102	3,434,487	1,722,866	1,734,095	2,128,078	1,844,319	2,097,424

Summary												
Total Capital Expenditure	44,133,207	3,303,477	12,814,401	10,221,958	4,832,102	3,434,487	1,722,866	1,734,095	2,128,078	1,844,319	2,097,424	
New Loans	0											
Funded from Unspent Loans	0											
Funded from Grants/ Contributions	0											
Funded from Reserve	21,000,000	1,000,000	9,500,000	6,500,000	2,500,000	1,500,000						
Funded by Rates, Fees & Charges	23,133,207	2,303,477	3,314,401	3,721,958	2,332,102	1,934,487	1,722,866	1,734,095	2,128,078	1,844,319	2,097,424	
Total Capital Spend Funded	44,133,207	3,303,477	12,814,401	10,221,958	4,832,102	3,434,487	1,722,866	1,734,095	2,128,078	1,844,319	2,097,424	

10 Year Capital Works Program
Sewer Fund

			Year 1 Funding														
Item	Project	Linkage to Delivery Program/ Community Strategic Plan	Rates/ Charges/ Fees	Grants/ Contributions	Reserves	Loans	Project Totals	1	2	3	4	5	6	7	8	9	10
								2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
Plant																	
1	Plant Replacement Program - Sewer (Net)	6.1	13,000				1,804,450	13,000	145,000	105,500	229,000	277,000	245,100	155,850	35,000	155,000	444,000
Griffith																	
2	Griffith WRP Blowers & Chemical dosing	6.1	0		600,000		600,000	600,000									
3	Griffith WRP Membrane Replacement	6.1	0		2,000,000		3,600,000	2,000,000	1,600,000								
4	Replacement of GWRP Electrical/Mechanical Equipment	6.1	30,000				300,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
5	Griffith WRP - Various, landscaping	6.1	10,000				100,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
6	Upgrade of Pump Stations (Civil & Electrical)	6.1	30,000				300,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
New Pump Stations																	
7	Pump Station Lake Wyangan - Masterplan release areas	6.1	0		500,000		1,000,000	500,000					500,000				
8	Pump Station (Farm 12 Collina)	6.1	0				450,000		450,000								
9	Pump Station G4 - Rehabilitation of G4 SPS	6.1	0				4,000,000		4,000,000								
10	Pump Station Hanwood - Masterplan release area	6.1	0				500,000		500,000								
11	Pump Station Yenda - Masterplan release area	6.1	0				400,000			400,000							
12	Pump Station G3 - Emergency Storage	6.1	0				2,000,000			2,000,000							
13	Pump Station G2 - New or rehabilitation	6.1	0				3,000,000				3,000,000						
14	Pump Station G1 - Bromfield Street Detention Basin	6.1	0				6,000,000					6,000,000					
15	Pump Station G21 (Murrumbidgee Av)	6.1	0				500,000							500,000			
16	Pump Station G32 (South of GWRP)	6.1	0				600,000								600,000		
Yenda																	
17	Yenda Sewage Treatment Plant	6.1	10,000				100,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Sewer Renewals & New Sewers																	
18	Renewals of Gravity Sewers	6.1	200,000				2,000,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000
19	Renewals of Rising Mains	6.1	150,000				1,500,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
20	New Rising Main from G2 SPS to G1 SPS	6.1	0		7,000,000		7,000,000	7,000,000									
21	New Rising Main from G4 SPS to G2 SPS	6.1	0				6,000,000						3,000,000	3,000,000			
22	New Rising Main (G7 To GWRP) - Lake Wyangan	6.1	0				1,000,000							1,000,000			
23	New Rising Main from G1 SPS to GWRP	6.1	0				11,000,000									5,500,000	5,500,000
Miscellaneous																	
24	Upgrade SCADA & Telemetry Systems	6.1	30,000				360,000	30,000	30,000	30,000	60,000	30,000	30,000	30,000	30,000	60,000	30,000
25	Purchase Low Pressure Grinder Pumps	6.1	10,000				100,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
26	Miscellaneous - Capital	6.1	50,000				500,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
27	Capital Wages to be Allocated to Projects	6.1	139,453				1,598,669	139,453	143,636	147,945	152,384	156,955	161,664	166,514	171,509	176,655	181,954
28	Sundry Tools	6.1	15,000				150,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
29	Investigation & Forward Planning	6.1	10,000				100,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Total Capital			697,453	-	10,100,000	-	56,563,119	10,797,453	7,383,636	3,198,445	3,956,384	6,978,955	4,451,764	5,367,364	1,351,509	6,406,655	6,670,954

Summary											
Total Capital Expenditure	56,563,119	10,797,453	7,383,636	3,198,445	3,956,384	6,978,955	4,451,764	5,367,364	1,351,509	6,406,655	6,670,954
New Loans	34,600,000		5,600,000	2,000,000	3,000,000	6,000,000	3,000,000	4,000,000		5,500,000	5,500,000
Funded from Unspent Loans	0										
Funded from Grants/ Contributions	0										
Funded from Reserve	13,050,000	10,100,000	950,000	400,000				500,000	500,000	600,000	
Funded by Rates, Fees & Charges	8,913,119	697,453	833,636	798,445	956,384	978,955	951,764	867,364	751,509	906,655	1,170,954